

BSE Limited First Floor, New Trading Ring Rotunda Building, P J Towers Dalal Street, Fort Mumbai 400 001 Kind Attn.: Mr Khushro A. Bulsara General Manager & Head - Listing Compliance & Legal Regulatory National Stock Exchange of India Ltd. ExchangePlaza, 5th Floor Plot No.C/1, G Block Bandra-Kurla Complex Bandra (East), Mumbai 400 051 Kind Attn: Mr Avinash Kharkar Assistant Vice President – Listing and Compliance

February 7, 2019 Sc - 15325

Dear Sirs,

Ref: ISIN: INE155A01022 – Ordinary Shares IN9155A01020 – 'A' Ordinary Shares Debt Securities on NSE & BSE

Sub: Outcome of the Board Meeting: Audited Standalone Financial Results and Unaudited Consolidated Financial Results of the Company for the quarter ended December 31, 2018

With further reference to our letter No. Sc-15306 dated January 21, 2019 and in accordance with Regulation 30 read with Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015 (SEBI Listing Regulations), we have to inform you that the Directors at their Board Meeting held today have taken on record the Audited Standalone Financial Results along with Auditor's Report and the Unaudited Consolidated Financial Results along with Limited Review Report, for the third quarter ended December 31, 2018, pursuant to Regulation 33 of the SEBI Listing Regulations.

Enclosed are the said results and the Reports of the Auditors' alongwith the Press Release on the said results issued by the Company. These results are being made available on the Company's website at <u>www.tatamotors.com/investor/results-press-releases/</u>.

The meeting commenced at 1:00 p.m. and concluded at 3.45 p.m.

Yours faithfully, Tata Motors Limited

H K Sethina Company Secretary

Encls: a/a

TATA MOTORS LIMITED

Bombay House 24 Homi Mody Street Mumbai 400 001 Tel 91 22 6665 8282 Fax 91 22 6665 7799 www.tatamotors.com CIN L28920MH1945PLC004520

Key Highlights for Q3FY19

- Tata Motors Group Consolidated Results

- Net Revenue at ₹77,001 Cr (+5.0%);
- TML domestic delivers robust profitable growth.
- Weak sales in China and de-stocking impacted JLR.
- PAT at ₹(26,961)Cr impacted by an exceptional item of Asset Impairment in JLR of ₹(27,838)Cr (£3.1 bn)
- EBITDA at ₹6,522 Cr (8.5%), EBIT (0.1) %. (down 370bps) impacted by Weak sales in China and de-stocking.
- Tata Motors (Standalone) : 'Turnaround 2.0' delivers in challenging conditions
 - Revenue ₹16,208 Cr (+1.5%),
 - YTD market shares up (as compared to FY 18) in both CV (+60bps) and PV (+50bps)
 - PAT at ₹618 Cr
 - EBITDA at ₹1,468 Cr (9.1%), EBIT at 4.3% up 70 bps,
 - FCF outflow of ₹1,537 Cr impacted by lower creditors due to RM inventory corrections
 - Launched Tata Harrier #BornofPedigree and Tata Nexon achieved '5 star' Global NCAP rating for safety.
 - CV EBITDA stable at 11.6%; PV business sustained EBITDA break-even.
 - Turnaround 2.0 to continue its sharp focus on "Win Decisively in CV", "Win Sustainably" in PV, "Win Proactively in EV" & Embed Turnaround culture in organisation

- Jaguar Land Rover: Performance impacted by corrective action in China and production shutdown.

- JLR Revenue at £ 6.2 Bn (-1.4%), PAT at (£ 3,129 mn), EBITDA of £ 455m (7.3%), EBIT at -2.6%, FCF outflow of £361mn
- Launched the all new Range Rover Evoque with hybrid options.
- Project Charge on track to achieve \pm 2.5Bn target; Cash benefits started to flow in with \pm 500 million delivered in Q3 FY 19
- One time exceptional non-cash charge taken for asset impairment of £3.1Bn. Reduces growth in depreciation and amortization by £300mn pa.
- JLR taking decisive actions to step up competitiveness, reduce costs, improve cash flows and make the business "Fit for Future"

TATA MOTORS . <th

Q3 FY 19: Consolidated Revenue 77.0 KCr (+5.0%); EBIT flat;

TML(S) Turnaround 2.0 delivers in challenging conditions; Market shares and profitability improves

JLR Performance impacted by challenging market conditions particularly in China and inventory corrections. Continue to invest in exciting products and leading edge technologies. Taking decisive actions to make the business Fit for Future by stepping up competitiveness, reducing costs and improving cash flows

Mumbai, Feb 7, 2019: Tata Motors Ltd announced its results for the quarter ending Dec 31, 2018.

	Conso (₹ (Cr Ind AS)	JLR (£	M, IFRS)	TML (S) (₹Cr, Ind AS)		
	Q3 FY'19	Vs. PY	Q3 FY'19	Vs. PY	Q3 FY'19	Vs. PY	
Net Revenue	77,001	5%	6,223	(1%)	16,208	1.5%	
EBITDA (%)	8.5	(230bps)	7.3	(360bps)	9.1	60bps	
EBIT (%)	(0.1)	(370bps)	(2.6)	(520bps)	4.3	70bps	
PAT	(26,961)	-	(3,129)	-	618	1 92%	

JAGUAR LAND ROVER (JLR)	TATA MOTORS (STANDALONE, INCL JO)
• Retails down 6.4% to 144,602 units; Wholesales (incl CJLR) down 11.0% to 141,552 in Q3. Challenging market conditions in China.	• Wholesales down 0.5% to 171,354 units. CV down 1.8%, PV up 2.9%; Domestic retails up 5.6%
Net Revenue down 1% to £6.2B	 Net Revenue up 1.5% to ₹16.2K Cr EBIT: 4.3% (+70 bps), higher realisations, Impact project
• EBIT: -2.6% (-520bps), lower China sales, production shutdown impact and higher D&A	savings and operating leverage partially offset by higher commodity costs
• PBT at (£3,395 m), includes exceptional non-cash charge of £3,122 m; PAT at (£3,129 m)	• PBT at ₹519Cr, PAT at ₹618Cr
	• Investments: ₹ 1.4K Cr in products and technologies.
Investments: £1B mainly in products and technologies	• Free cash flows of ₹(1,537) Cr.
 Free Cash Flows of £(0.4 B) 	

N Chandrasekaran, Chairman commented,

"Tata Motors domestic business continues the strong momentum and has delivered market share gains as well as profitable growth. The Turnaround 2.0 strategy is delivering well with a continuing portfolio of product launches, which are the requisite building blocks for sustainable growth.

In JLR, the market conditions continue to be challenging particularly in China. The company has taken decisive steps to step up competitiveness, reduce the costs and improve the cash flows while continuing to invest in exciting products and leading edge technologies. With these interventions, we are building Tata Motors group to deliver strong results in the medium term".

TATA MOTORS Connecting Aspirations

TATA MOTORS (STANDALONE INCL. JOINT OPERATIONS)

BUSINESS HIGHLIGHTS

- Turnaround 2.0 delivers in challenging conditions
- Market share gain continues. So far this year, market share in CV was up 60 bps while PV was up 50 bps.
- Commercial Vehicles (CV) growth impacted by liquidity stress and higher capacity arising from axle load norm changes
- Passenger Vehicles (PV) continues to outperform the industry with the new products driving the growth
- Continued strong profitability in CV; EBITDA stable despite challenging market conditions
- PV EBITDA break even sustained

FINANCIALS

In Q3 FY '19 wholesales (including exports) declined 0.5% to 171,354 units on the back of challenging market conditions in the domestic market. In the domestic market M&HCV trucks de-grew 15%, ILCV trucks +8%, SCV & Pick Ups +15% and CV Passenger -16%. PV was up 3% with new products continuing to gain strong traction in the market.

In the quarter, Revenue increased 1.5% to ₹16,208 Cr, Pre-tax profit at ₹519 Cr (against Pre-tax profit of ₹239 Cr in Q3 FY 18). Pre- tax profit for the quarter includes provision for impairment of intangible assets under developments of ₹ 24 Cr and foreign currency revaluation gain of ₹181 Cr (against NIL impairment charges and ₹70 Cr of foreign currency revaluation gain in Q3 FY18). Profit after tax for the quarter was ₹618 Cr.

Guenter Butschek, CEO and MD, Tata Motors, said "Fiscal year 2019 so far has been a challenging period for the industry. Despite the muted growth, Tata Motors has delivered strong results, registered an impressive profitable growth this year on the back of exciting products, renewed brand positioning and aggressive cost reduction. Our business performance is well on track - thanks to the turnaround momentum in the Company. We are committed to our core objectives of winning decisively in CVs, sustainably in PVs and proactively in EVs. Our aspirations for the future will only grow to surpass customers' expectations."

JAGUAR LAND ROVER

BUSINESS HIGHLIGHTS

- Jaguar Land Rover continues to invest in exciting products, electrification, and technology. Launched the all new Range Rover Evoque. The new Land Rover Defender will be revealed later this year. Investment in electrification with Electric Drive Units to be produced at the Engine Manufacturing Centre and a new Battery Assembly Centre to be established in the UK
- Realized £500m of cash improvements through the Charge & Accelerate programmes in the Quarter. On track to achieve £2.5 billion of cash and profit improvement by March 2020
- One-time non-cash exceptional charge of £3.1billion taken
- Decisive actions being taken including in Charge and Accelerate programs to make the business Fit for Future by reducing costs and improving cash flows to deliver sustainable profitable growth

FINANCIALS

For Q3 FY 19, Retail sales were 144,602 vehicles, down 6.4% year-on-year primarily as a result of continued challenging market conditions in China, offset partially by encouraging growth in North America and the UK. The company's sales in Europe were up slightly, despite an 8% drop in the overall market. In the three-month period, sales increased for the new Jaguar E-PACE and Jaguar I-PACE as well as the refreshed Range Rover and Range Rover Sport, while the slowdown in China largely accounted for lower sales of other models.

The company reported revenues of £6.2 billion and a pre-tax loss before exceptional items of £273 million (EBIT margin -2.6%) for the quarter. The financial results mainly reflect the lower sales in China and higher depreciation and amortization of investment expense. The third quarter was also impacted by one-off factors including costs related to planned reduction in inventories, warranty reserve adjustments and currency and commodity revaluation.

The automotive industry is facing significant market, technological, and regulatory headwinds. At the same time, investment in new models, electrification and other technologies remains high. Given the muted demand scenario and the associated impact on the financials, Jaguar Land Rover has concluded that the carrying value of capitalized investments should be adjusted down, resulting in a non-cash £3.1 billion pre-tax exceptional charge and an overall pre-tax loss of £3.4 billion for the quarter.

As part of its plans to achieve £2.5 billion of investment, working capital and profit improvements by March 2020, Jaguar Land Rover announced in January that it would reduce its global workforce by 4,500 people. This is expected to result in a one-time exceptional redundancy cost of around £200 million.

The EBIT margin for the full financial year ended March 2019 is expected to be marginally negative which will result in a loss before tax for the year before exceptional items.

Jaguar Land Rover opened the new manufacturing facility in Slovakia at the end of October, where production of the Land Rover Discovery has now begun. Total investment spending for the quarter was £1 billion and cash flow after this and £242 million of inventory improvements was negative £361 million. Jaguar Land Rover ended the quarter with £2.5 billion of cash, after repaying a \$700 million bond which matured in December. The company also had a £1.9 billion undrawn credit facility available at the end of the quarter.

Prof. Dr. Ralf Speth, Jaguar Land Rover Chief Executive, said "Jaguar Land Rover reported strong third quarter sales in the UK and North America, but our overall performance continued to be impacted by challenging market conditions in China. We continue to work closely with Chinese retailers to respond to current market conditions with a 'Pull' based approach to vehicle sales.

Today, we are also announcing a non-cash exceptional charge to reduce the book value of our capitalised investments. This accounting adjustment is consistent with the other decisive actions that we must take as part of our 'Charge' and Accelerate transformation programmes to create an efficient and resilient business, enabling Jaguar Land Rover to counter the multiple economic, geopolitical, technological and regulatory headwinds presently impacting the automotive industry. We are taking the right decisions now to prepare the company for the new technologies and strong product offensive for the future.

This is a difficult time for the industry, but we remain focused on ensuring sustainable and profitable growth, and making targeted investments, that will secure our business in the future".

ADDITIONAL COMMENTARY ON FINANCIAL STATEMENTS

(CONSOLIDATED NUMBERS, IND AS)

FINANCE COSTS

Finance costs increased by ₹321Cr to ₹1,568Cr during Q3 FY'19 vs same quarter prior year.

JOINT VENTURES, ASSOCIATES AND OTHER INCOME

In the quarter, Net loss from joint ventures and associates amounted ₹138Cr compared with profits of ₹253Cr in prior year. The decrease is coming mainly from the lower profitability in the JLR's China JV (CJLR) due to market challenges. Other income was ₹266Cr versus ₹182Cr in the same quarter prior year.

FREE CASH FLOWS

Free cash flow (automotive) in the quarter, was negative ₹5,228 Cr reflecting lower operating profits at JLR and negative working capital arising out of temporary unwinding of creditors at both TML(S) and JLR.

NET AUTO DEBT

Closing net automotive debt was ₹ 46,912Cr reflecting the cumulative negative free cash flow primarily at JLR and TML(S)

Notes: Joint Operations refers to Fiat Automobiles Pvt Ltd and Tata Cummins Pvt Ltd

For further information contact

Corporate Communications, Tata Motors Limited Phone: 00 91 22 6665 7289; www.tatamotors.com

BSR&Co.LLP Chartered Accountants

5th Floor, Lodha Excelus, Apollo Mills Compound N. M. Joshi Marg, Mahalaxmi Mumbai - 400 011 India Telephone +91 (22) 4345 5300 Fax +91 (22) 4345 5399

Limited Review Report on Quarterly Unaudited Consolidated Financial Results and Unaudited Consolidated Year-to-Date results of Tata Motors Limited pursuant to Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

To the Board of Directors of Tata Motors Limited

We have reviewed the accompanying statement of unaudited consolidated financial results of Tata Motors Limited ("the Holding Company"), its subsidiaries (collectively referred to as 'the Group'), its associates, its jointly controlled entities and its joint operations as listed in Annexure 1 for the quarter ended 31 December 2018 and the year-to-date results for the period from 1 April 2018 to 31 December 2018 (together 'unaudited consolidated financial results') attached herewith, being submitted by the company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations').

This statement is the responsibility of the Company's Management and has been approved by the Board of Directors. Our responsibility is to issue a report on these consolidated financial results based on our review.

We conducted our review in accordance with the Standard on Review Engagement (SRE) 2410, *Review* of Interim Financial Information Performed by the Independent Auditor of the Entity specified under section 143(10) of the Companies Act, 2013. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the consolidated financial results are free of material misstatement. A review is limited primarily to inquiries of company personnel and analytical procedures applied to financial data and thus provides less assurance than an audit. We have not performed an audit and accordingly, we do not express an audit opinion.

We did not review the financial information of 68 step-down subsidiaries and one joint operation included in the statement of unaudited consolidated financial results, whose unaudited financial information reflect total revenue of Rs.60,317.86 crores and Rs.1,67,005.02 crores for the quarter ended 31 December 2018 and period from 1 April 2018 to 31 December 2018 respectively. The unaudited consolidated financial results also include the Group's share of net profit/(loss) (and other comprehensive income) of Rs. (164.02) crores and Rs.138.59 crores for the quarter ended 31 December 2018 and period from 1 April 2018 to 31 December 2018 and period from 1 April 2018 to 31 December 2018 and period from 1 April 2018 to 31 December 2018 respectively in respect of four associates and two jointly controlled entities. This unaudited financial information has been reviewed by other auditors whose reports have been furnished to us, and our opinion on the unaudited consolidated financial results, to the extent they have been derived from such unaudited financial information is based solely on the reports of such other auditors.

ЦАХ

B S R & Co (a partnership firm with Registration No. BA61223) converted into B S R & Co. LLP (a Limited Liability, Partnership with LLP Registration No. AAB-8181) with effect from October 14, 2013 Registered Office: 5th Floor, Lodha Excelus Apollo Mills Compound N. M. Joshi Marg, Mahalaxmi Mumbai - 400 011. India

Limited Review Report on Quarterly Unaudited Consolidated Financial Results and Unaudited Consolidated Year-to-Date results of Tata Motors Limited pursuant to Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Continued)

Of the 68 step-down subsidiaries listed above, the financial information of 3 step-down subsidiaries which are located outside India have been prepared under the generally accepted accounting principles ('GAAPs') applicable in their respective countries and which have been reviewed by the respective auditors under generally accepted auditing standards applicable in their respective countries. The Holding Company's management has converted these financial information from accounting principles generally accepted in their respective countries to Indian Accounting Standards (Ind AS) prescribed under Section 133 of the Companies Act, 2013. We have reviewed these conversion adjustments made by the Holding Company's management. Our conclusion in so far as it relates to such subsidiaries located outside India is based on the reports of other auditors under the aforementioned GAAPs in respective countries and the aforesaid conversion adjustments prepared by the Holding Company's management and reviewed by us.

The unaudited consolidated financial results include the financial information of 7 subsidiaries and 11 stepdown subsidiaries which have not been reviewed by their auditors and are based solely on the management certified accounts, whose financial information reflect total revenue of Rs.501.74 and Rs.1,389.96 crores for the quarter ended 31 December 2018 and period from 1 April 2018 to 31 December 2018 respectively and the Group's share of net profit of Rs.23.24 crores and Rs.74.87 crores for the quarter ended 31 December 2018 and period from 1 April 2018 to 31 December 2018 respectively, in respect of 3 associates and 2 jointly controlled entities which have not been reviewed by their auditors and are based solely on the management certified accounts. Our report on the unaudited consolidated financial results, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries, step down subsidiaries, associates and jointly controlled entities are based solely on such unaudited financial information. In our opinion and according to the information and explanations given to us by the management, these financial results are not material to the Group.

Our conclusion on unaudited consolidated financial results, is not modified in respect of the above matters relating to our reliance on the reports of other auditors and financial information certified by the management.

Based on our review conducted as above, and based on the consideration of the reports of the other auditors and management certified accounts referred to above, nothing has come to our attention that causes us to believe that the accompanying statement of unaudited consolidated financial results prepared in accordance with applicable accounting standards i.e. Ind AS prescribed under Section 133 of the Companies Act, 2013 and other recognised accounting practices and policies has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Regulations including the manner in which it is to be disclosed, or that it contains any material misstatement.

Limited Review Report on Quarterly Unaudited Consolidated Financial Results and Unaudited Consolidated Year-to-Date results of Tata Motors Limited pursuant to Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Continued)

The impact of uncertainties due to United Kingdom (UK) exiting the European Union on our review

In respect of a material step-down subsidiary with significant operations in UK, the financial information of which has been reviewed by another auditor, we report the uncertainties related to the effects of Brexit, relevant to understanding of our review of the unaudited consolidated financial results. Brexit is one of the most significant economic events for the UK, and at the date of this report its effects are subject to unprecedented levels of uncertainty of outcomes, with the full range of possible effects unknown. No audit, still less a review as has been conducted here, should be expected to predict the unknowable factors or all possible future implications for a company and this is particularly the case in relation to Brexit. Our conclusion is not modified in respect of this matter.

For **B S R & Co. LLP** Chartered Accountants Firm's Registration No: 101248W/W-100022

UBActor

Yezdi Nagporewalla Partner Membership No: 049265

Mumbai 7 February 2019

Limited Review Report on Quarterly Unaudited Consolidated Financial Results of Tata Motors Limited pursuant to Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Continued)

Sr. no	List of subsidiaries, associates, joint operations and joint controlled entities						
l	(A) TATA MOTORS - DIRECT SUBSIDIARIES						
1	Concorde Motors (India) Limited						
2	TAL Manufacturing Solutions Limited						
3	Tata Motors European Technical Centre PLC						
4	Tata Motors Insurance Broking and Advisory Services Limited						
5	TMF Holdings Limited						
6	TML Holdings Pte. Limited						
7	TML Distribution Company Limited						
8	Tata Hispano Motors Carrocera S.A.						
9	Tata Hispano Motors Carrocerries Maghreb SA						
10	Trilix S.r.1.						
11	Tata Precision Industries Pte. Limited						
12	Tata Technologies Limited						
13	Tata Marcopolo Motors Limited						
	(B) TATA MOTORS - INDIRECT SUBSIDIARIES						
	(i) Subsidiaries of TML Holdings Pte. Ltd.						
14	Tata Daewoo Commercial Vehicle Company Limited						
15	Tata Daewoo Commercial Vehicle Sales and Distribution Company Limited						
16	Tata Motors (Thailand) Limited						
17	Tata Motors (SA) (Proprietary) Limited						
18	PT Tata Motors Indonesia						
19	PT Tata Motors Distribusi Indonesia						
20	TMNL Motor Services Nigeria Limited						
21	Jaguar Land Rover Automotive plc						
	(ii) Subsidiaries of Jaguar Land Rover Automotive plc						
22	Jaguar Land Rover Holdings Limited						
	(iii) Subsidiaries of Jaguar Land Rover Holdings Limited						
23	Jaguar Land Rover Limited						
24	Jaguar Land Rover (China) Investment Co. Ltd						
25	Limited Liability Company "Jaguar Land Rover" (Russia)						
00	(iv) Subsidiaries of Jaguar Land Rover (China) Investment Co. Ltd						
26	Shanghai Jaguar Land Rover Automotive Services Company Limited						
	(v) Subsidiaries of Jaguar Land Rover Limited						
27	Jaguar Land Rover Austria GmbH						
28	Jaguar Land Rover Japan Limited						
29	JLR Nominee Company Limited (dormant)						
30	Jaguar Land Rover Deutschland GmbH						
31	Jaguar Land Rover Classic Deutschland GmbH						
32	Jaguar Land Rover North America LLC						
33	Jaguar Land Rover Nederland BV						

Annexure 1: List of entities consolidated as at 31 December 2018

ym

Annexure I (Continued)

Sr. no	List of subsidiaries, associates, joint operations and joint controlled entities
	(B) TATA MOTORS - INDIRECT SUBSIDIARIES (Contd.)
34	Jaguar Land Rover Portugal - Veículos e Peças, Lda.
35	Jaguar Land Rover Australia Pty Limited
36	Jaguar Land Rover Italia Spa
37	Jaguar Land Rover Korea Company Limited
38	Jaguar Land Rover Canada ULC
39	Jaguar Land Rover France, SAS
40	Jaguar e Land Rover Brasil Indústria e Comércio de Veículos LTDA
41	Jaguar Land Rover (South Africa) Holdings Limited
42	Jaguar Land Rover India Limited
43	Jaguar Land Rover Espana SL
44	Jaguar Land Rover Belux NV
45	Jaguar Cars South Africa (Pty) Limited
46	Jaguar Cars Limited
47	Land Rover Exports Limited
489	Land Rover Ireland Limited
49	The Daimler Motor Company Limited
50	Daimler Transport Vehicles Limited
51	S.S. Cars Limited
52	The Lanchester Motor Company Limited
53	Jaguar Land Rover Pension Trustees Limited
54	Jaguar Land Rover Slovakia s.r.o
55	Jaguar Land Rover Singapore Pte. Ltd.
56	Jaguar Racing Limited
.57	InMotion Ventures Limited
58	Jaguar Land Rover Colombia S.A.S
59	Jaguar Land Rover Ireland (Services) Limited
60	Jaguar Land Rover Mexico, SAPi de CV
61	Jaguar Land Rover Servicios Mexico, S.A. de C.V.
62	Jaguar Land Rover Taiwan Company LTD
63	Jaguar Land Rover Classic USA LLC (incorporated on 1 June 2018)
64	Jaguar Land Rover Hungary KFT
65	Spark44 (JV) Limited
	(vi) Subsidiaries of Spark44 (JV) Limited
66	Spark44 Pty. Ltd. (Sydney)
67	Spark44 GMBH (Frankfurt)
68	Spark44 LLC (LA & NYC)
69	Spark44 Shanghai Limited (Shanghai)



Annexure I (Continued)

Sr. no	List of subsidiaries, associates, joint operations and joint controlled entities
	(B) TATA MOTORS - INDIRECT SUBSIDIARIES (Contd.)
70	Spark44 Middle East DMCC (Dubai)
71 72	Spark44 Demand Creation Partners Limited (Mumbai)
	Spark44 Limited (London & Birmingham)
73	Spark44 Pte Ltd (Singapore)
74 75	Spark44 Communication SL (Madrid)
75 76	Spark44 SRL (Rome)
76 	Spark44 Seoul Limited (Seoul)
77	Spark44 Japan KK (Tokyo)
78	Spark44 Canada Inc (Toronto)
79 00	Spark44 Pty. Limited (South Africa)
80	Spark44 Taiwan Limited (Taiwan)
81	Spark44 Colombia S.A.S (Colombia)
	(vii) Subsidiaries of Jaguar Land Rover (South Africa) Holdings Limited
82	Jaguar Land Rover (South Africa) (Pty) Limited
	(viii) Subsidiaries of InMotion Ventures Limited
83	InMotion Ventures 1 Limited
84	InMotion Ventures 2 Limited
85	InMotion Ventures 3 Limited
	(ix) Subsidiaries of Tata Technologies Ltd.
86	Tata Technologies Pte. Limited
87	Tata Technologies (Thailand) Limited
88	Tata Technologies Inc.
89	Tata Manufacturing Technologies (Shanghai) Co. Limited
90	INCAT International Plc.
91	INCAT GmbH
92	Tata Technologies Europe Limited
93	Escenda Engineering AB
94	Tata Technologies de Mexico, S.A. de C.V.
95	Cambric GmbH
96	Cambric Limited
97	Tata Technologies SRL Romania
	(x) Subsidiaries of TMF Holdings Ltd. (Formerly Tata Motors Finance Limited)
98	Tata Motors Finance Solutions Limited
99	Tata Motors Finance Limited (Name changed from Sheba Properties Limited w.e.f 30 June 2017)
100	(C) TATA MOTORS – ASSOCIATES
100	Jaguar Cars Finance Limited
101	Synaptiv Limited
102	Cloud Car Inc
103	Drive Club Service Pte Ltd
104	Automobile Corporation of Goa Limited
105	Nita Company Limited
106	Tata Hitachi Construction Machinery Company Private Limited
107	Tata Precision Industries (India) Limited
108	Tata AutoComp Systems Limited
109	Loginomic Tech Solutions Private Limited
Um	

Annexure I (Continued)

Sr. no	List of subsidiaries, associates, joint operations and joint controlled entities
	(D) TATA MOTORS - JOINT OPERATIONS
110	Tata Cummins Private Limited
111	Fiat India Automobiles Private Limited
	(E) TATA MOTORS - JOINT VENTURES
112	Chery Jaguar Land Rover Automotive Company Limited
113	JT Special Vehicles Private Limited
114	Tata HAL Technologies Limited
115	Cherry Jaguar Land Rover Auto Sales Company Limited
1	

In



TATA MOTORS LIMITED Regd.Office : Bombay House, 24, Horni Mody Street, Mumbai 400 001. CIN L28920MH1945PLC004520

	CIN L28920MH1945PLC004520 (₹ in crores)								
	STATEMENT OF CONSOLIDATED UNAUDITED FINANCIAL RESULTS F	OR THE QUARTE	ER AND NINE MO	ONTHS ENDED D	ECEMBER 31,	2018			
			Quarter ended		Nine mont	ths ended	Year ended		
1	Particulars	December 31,	September 30,	December 31,	Decem	ber 31	March 31,		
	Faiticulars	20	18	2017	2018	2017	2018		
				Unaudited			Audited		
	Revenue from operations								
	(a) Revenue (refer note 2)	76,264.69	71,292.79	72,083.91	213,514.26	200,419.91	289,386.25		
	(b) Other operating income	736.20	819.29	1,282.02	2,299.76	2,242.75	3,342.13		
1.00	Total Revenue from Operations (a)+(b)	77,000.89	72,112.08	73,365.93	215,814.02	202,662.66	292,728.38		
1 1	Other income (includes Government grants)	581.82	617.22	971.77	1,804.05	1,992.13	3,569.85		
1	Total Income (I + II)	77,582.71	72,729.30	74,337.70	217,618.07	204,654.79	296,298.23		
IN	Expenses								
	(a) Cost of materials consumed			15 070 70			170 074 40		
	(i) Cost of materials consumed	46,755.80	44,921.05	45,378.78	134,894.71	122,495.23	173,371.19		
	(ii) Basis adjustment on hedge accounted derivatives	(224.08)	(414.26)	(348.29)	(1,067.80)	(1,068.83)	(1,378.60)		
	(b) Purchase of products for sale	4,806.08	4,608.77	4,224.66	13,865.24	11,251.37	15,903.99		
	(c) Changes in inventories of finished goods, work-in-progress and products for sale	(1,148.35)	(3,156.84)	(1,972.84)	(8,517.07)	(3,932.94)	(2,046.58)		
	(d) Excise duty		0.010.05	7 576 07	25 244 54	790.16	790.16		
	(e) Employee benefits expense	8,508.95 1,568.48	8,212.35	7,576.27 1,247.35	25,244.51 4,170.61	21,947.82 3,503.54	30,300.09 4,681.79		
	(f) Finance costs (g) Foreign exchange (gain)/loss (net)	(170.90)	1,226.86 499.87	(126.74)	1,336.23	(829.47)	(1,185.28)		
	(b) Depreciation and amortisation expense	6,439.25	5,941.20	5,570.79	18,237.58	(829.47)	21,553.59		
	(i) Product development/Engineering expenses	1,132.62	1,068.48	923.62	3,151.63	2.501.09	3,531.87		
	(i) Other expenses	16,084.10	15,263.09	14,371.45	45,610.03	40,561.84	60,184.21		
	(k) Amount capitalised	(4,954.87)	(5,148.12)	(4,541.10)	(15,215.85)	(12,862.16)	(18,588.09)		
	Total expenses (IV)	78,797.08	73,022.45	72,303.95	221,709.82	199,422.88	287,118.34		
	Profit/(loss) before exceptional items and tax (III - IV)		(293.15)	2,033.75	(4,091.75)	5,231.91	9,179.89		
1v		(1,214.37)	(293.15)	2,033.75	(4,091.75)	5,251.91	9,179.09		
×		147.93			147.93	(2 600 01)	(3,609.01)		
	 (a) Defined benefit pension plan amendment past service (credit)/cost (refer note 6) (b) Employee separation cost 			4.72	4.14	(3,609.01)	3.68		
		4.14	93.21	4.73	117.26	4.73	1,641.38		
	 (c) Provision for / impairment of capital work-in-progress and intangibles under development (d) Provision for costs of closure of operation of a subsidary (refer note 7) 	24.05	437.08		437.08	-	1,041.00		
	(e) Provision for impairment in Jaguar Land Rover (refer note 8)	27,837.91	437.00	-	27,837.91	-			
	(f) Others	21,031.31			27,037.51	(11.19)	(11,19)		
	Profit/(loss) before tax (V - VI)	(29,228.40)	(823.44)	2,029.02	(32,636.07)	8,847.38	11,155.03		
	I Tax expense/(credit) (net)	(23,220.40)	(023.44)	2,023.02	(52,050.07)	0,047.50	11,100.00		
1.	(a) Current tax	324.89	550.88	473.46	1,585.84	2,452.92	3,303.46		
	(b) Deferred tax	(2,730.07)	(278.98)	594.14	(4,134.75)	911.90	1,038.47		
	Total tax expense/(credit) (net)	(2,405.18)	271.90	1,067.60	(2,548.91)	3,364.82	4,341.93		
D		(26,823.22)	(1,095.34)	961.42	(30,087.16)	5,482.56	6,813.10		
X	Share of profit/(loss) of joint ventures and associates (net)	(137.58)	85.85	253.18	254.30	1,433.64	2,278.26		
X		(26,960.80)	(1,009.49)	1,214.60	(29,832.86)	6,916.20	9,091.36		
	Attributable to:								
	(a) Shareholders of the Company	(26,992.54)	(1,048.80)	1,198.63	(29,943.71)	6,863.67	8,988.91		
	(b) Non-controlling interests	31.74	39.31	15.97	110.85	52.53	102.45		
X			2010-02	10.352.02	0.00000000				
1	(A) (i) Items that will not be reclassified to profit or loss	(208.28)	(1,085.06)	212.56	1,661.17	1,428.01	5,939.95		
	(ii) Income tax(expense)/credit relating to items that will not be reclassified to	(13.09)	199.94	(14.98)	(343.64)	(245.24)	(991.02)		
	profit or loss	-			(*	(1.1.1.1.1.1)	,/		
	(B) (i) Items that will be reclassified to profit or loss	(6,431.57)	6,045.25	834.77	(4,906.37)	18,148.39	28,017.27		
	(ii) Income tax (expense)/credit relating to items that will be reclassified to	238.21	(313.51)	(323.26)	391.37	(2,646.85)	(3,403.69)		
	profit or loss		10 10				1944 Y 1944		
	Total other comprehensive income/(loss)	(6,414.73)	4,846.62	. 709.09	(3,197.47)	16,684.31	29,562.51		
XI	I Total comprehensive income/(loss) for the period/year (net of tax) (XI + XII)	(33,375.53)	3,837.13	1,923.69	(33,030.33)	23,600.51	38,653.87		
	Attributable to:								
1	(a) Shareholders of the Company	(33,389.37)	3,781.19	1,911.12	(33,140.76)	23,534.24	38,524.52		
	(b) Non-controlling interests	13.84	55.94	12.57	110.43	66.27	129.35		
XI	/ Paid-up equity share capital (face value of ₹2 each)	679.22	679.22	679.22	679.22	679.22	679.22		
122.53	Reserves excluding revaluation reserves (as per Balance Sheet of previous accounting year)						94,725.82		
	, , , , , , , , , , , , , , , , , , ,								
X	XVI Earnings per share (EPS)								
	A. Ordinary shares (face value of ₹2 each)								
	(a) Basic EPS ₹	(79.49)	(3.09)	3.51	(88.18)	20.20	26.46		
	(b) Diluted EPS ₹	(79.49)	(3.09)	3.51	(88.18)	20.19	26.45		
	B. 'A' Ordinary shares (face value of ₹2 each)	,		1.000 (M.C.)	a second property of		and the second second		
	(a) Basic EPS ₹	(79.49)	(3.09)	3.61	(88.18)	20.30	26.56		
	(b) Diluted EPS ₹	(79.49)	(3.09)	3.61	(88.18)	20.29	26.55		
1			N	ot annualised					

2 UM

Segment wise Revenue, Results, Assets and Liabilities The Company primarily operates in the automotive segment. The automotive segment includes all activities relating to development, design, manufacture, assembly and sale of vehicles including financing thereof, as well as sale of related parts and accessories. The Company provides financing for vehicles sold by dealers in India.

A core recent initiative of the Company was the implementation of the Organization Effectiveness (OE) program, a strategic program designed to overhaul and transform the Company. Pursuant to the changes implemented as a result of the OE program, the Company has drawn separate strategies for commercial vehicle, passenger vehicle and financing business from Fiscal 2019. Consequent to these changes, the automotive segments will have the following four reportable segments commencing fiscal 2019: a) Automotive: The Automotive segment will consist of four reportable sub-segments: Tata Commercial Vehicles, Tata Passenger Vehicles, Jaguar Land Rover and Tata Motor Finance. b) Others: Others will consist of Tis evices and machine tools and factory automation solutions. This segment information is provided to and reviewed by Chief Operating Decision Maker (CODM). The reportable segment information for the corresponding previous periods reported has been changed to make them comparable. (*t* in crores)

- 1		Quarter ended			Nine months ended		
	Particulars	December 31,	September 30,	December 31,	Decen	nber 31	Year ended March 31,
-		20	18	2017 Unaudited	2018	2017	2018 Audited
Rev Auto	iment Revenue : enue from operations omotive and related activity			Chaddhed			Audited
	ta and other brands vehicles (a) Commercial Vehicle	13,714.17	15,056.93	13,569.81	42,640.27	34,323.66	49,373.5
	(b) Passenger Vehicle (c) Corporate/Unallocable	3,399.12 27.87	3,406.98 37.85	3,477.33 61.27	10,204.45 88.47	8,555.95 133.09	13,342.0 169.6
10.255	ancing	965.89	947.06	700.88	2,646.04	1,998.34	2,800.
10.2010	guar and Land Rover	58,367.88	52,082.28	55,098.13	158,665.28	156,415.40	225,218.
Les:	s: Intra segment eliminations	(27.03) 76,447.90	(35.60) 71,495.50	(29.23) 72,878.19	(79.91) 214,164.60	(112.79) 201,313.65	(131. 290,772.
. Oth		889.82	945.95	778.82	2,706.32	2,269.59	3,252.
Tota	al Segment Revenue	77,337.72	72,441.45	73,657.01	216,870.92	203,583.24	294,024.
	s: Inter segment revenue enue from Operations	(336.83) 77,000.89	(329.37) 72,112.08	(291.08) 73,365.93	(1,056.90) 215,814.02	(920.58) 202,662.66	(1,296. 292,728.
fore	ment results before other income (excluding Government Grants), finance costs, sign exchange gain/(loss) (net), exceptional items and tax: pmolive and related activity						
	ta and other brands vehicles			(001.00)			0.505
	(a) Commercial Vehicle (b) Passenger Vehicle	1,044.36 (382.03)	1,193,49 (291.02)	(364.82) (608.83)	3,295.05 (1,014.17)	807.46 (2,210.52)	3,595
	(c) Corporate/Unallocable	(73.29)	(88.63)	(55.60)	(219.16)	(181.64)	(254
1.12	nancing	600.09	632.53	2,028.11	1,694.66	2,747.42	1,808
	guar and Land Rover s: Intra segment eliminations	(1,375.53)	(396.42)	1,941.48	(3,424.84)	6,091.59	9,408
-To		(186.40)	1,049.95	2,940.34	331.54	7,254.31	11,512
. Oth		149.09	182.25	59.39	470.12	213.41	422
	al Segment results	(37.31)	1,232.20	2,999.73	801.66	7,467.72	- 11,934
	s: Inter segment eliminations Segment results	(43.08) (80.39)	(38.95) 1,193.25	(27.00) 2,972.73	(115.27) 686.39	(86.28) 7.381.44	(147) (
	//(Less) : Other income (excluding Govt. Grants)	263.60	240.33	181.63	728.70	524.54	888
Add	//(Less) : Finance costs //(Less) : Foreign exchange gain/(loss) (net) //Less) : Exceptional items	(1,568.48) 170.90	(1,226.86) (499.87)	(1,247.35) 126.74	(4,170.61) (1,336.23)	(3,503.54) 829.47	(4.681 1.185
10000	ta and other brands vehicles	10 701	(107.00)	(1 70)	(400.07)	(1.70)	1400
	(a) Commercial Vehicle (b) Passenger Vehicle (c) Unallocable	(2.79) (24.81) (0.59)	(437.08) (93.21)	(4.73)	(439.87) (118.02) (0.59)	(4.73)	(166 (800
	- Total Tata and other brands vehicles			-	•	-	
	guar and Land Rover al Profit / (loss) before tax	(27,985.84) (29,228.40)	(823.44)	2,029.02	(27,985.84) (32,636.07)	3,620.20 8,847.38	2,941
1		- Francisco - Fran	As at		As at	As at	As at March
111							
			September 30, 2018		December 31, 2018	December 31, 2017	2018
	iment Assets				2018		
Auto	iment Assets amotive and related activity ta and other brands vehicles		2018		2018	2017	2018
Auto - Ta	omotive and related activity		2018 Unaudited 26,077.87		2018 Unav 26,255.57	2017 Idited 26,042.75	2018 Audited 24,963
<u>Auto</u> - Ta	amotive and related activity ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle		2018 Unaudited 26,077.87 16,156.62		2018 Unat 26,255.57 18,509.96	2017 Idited 26,042.75 16,995.55	2018 Audited 24,963 15,418
. <u>Auto</u> - Ta	amotive and related activity ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable		2018 Unaudited 26,077.87 16,156.62 8,200.56		2018 Unau 26,255.57 18,509.96 5,246.16	2017 Jdited 26,042.75 16,995.55 5,909.39	2018 Audited 24,963 15,418 6,505
- Ta	amotive and related activity ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle		2018 Unaudited 26,077.87 16,156.62		2018 Unat 26,255.57 18,509.96	2017 Idited 26,042.75 16,995.55	2018 Audited 24,963 15,418 6,505 223
- Ta - Ta - Fir - Ja	amotive and related activity ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale nancing guar and Land Rover		2018 Unaudited 26,077.87 16,156.62 8,200.56 255.40 32,501.54 215,777.34		2018 Unat 26,255.57 18,509.96 5,246.16 260.11 34,777.53 176,646.39	2017 udited 26,042.75 16,995.55 5,909.39 209.27 23,843.44 183,911.84	2018 Audited 24.963 15.418 6,505 223 27,653 199,513
<u>Auto</u> - Ta - Ta - Fir - Ja Les:	amotive and related activity ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale hancing guar and Land Rover s: Intra segment eliminations		2018 Unaudited 26,077.87 16,156.62 8,200.56 255.40 32,501.54 215,777.34 (610.33)		2018 Unat 26,255.57 18,509.96 5,246.16 260.11 34,777.53 176,646.39 (538.23)	2017 udited 26,042.75 16,995.55 5,909.39 209.27 23,843.44 183,911.84 (1,383.39)	2018 Audited 24.963 15,418 6,505 223 27,653 199,513 (1,140
- Ta - Ta - Fir - Ja Les: -To	amotive and related activity ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale hancing guar and Land Rover s: Intra segment eliminations tal		2018 Unaudited 26.077.87 16.156.62 8.200.56 255.40 32.501.54 (610.33) 298.359.00		2018 Unau 26,255.57 18,509.96 5,246.16 260.11 34,777.53 176,646.39 (538,23) 261,157.49	2017 ddited 26,042.75 16,995.55 5,909.39 209.27 23,843.44 183,911.84 (1,383.39) 255,528.85	2018 Audited 24,963 15,418 6,505 223 27,653 199,513 (1,140 273,135
- Ta - Ta - Fir - Ja Les: -To . (a) (amotive and related activity ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale hancing guar and Land Rover s: Intra segment eliminations		2018 Unaudited 26,077,87 16,156,62 8,200,56 255,40 32,501,54 (51,033) 298,359,00 26,73 3,046,57		2018 Unau 26,255.57 18,509.96 5,246.16 260.11 34,777.53 176,646.39 (538.23) 261,157.49 35.56 2,249.65	2017 ddted 266,042,75 16,995,55 5,909,39 209,27 23,843,84 (1,383,39) 255,528,85 44,86 2,745,23	2018 Audited 24,963 15,418 6,505 223 27,653 199,513 (1,140 273,135 273,135 13 2,756
- Ta - Ta - Fir - Ja Les: -To (a) ((b) / Tot	amotive and related activity ta and other brands vehicles (g) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale hancing guar and Land Rover s: Intra segment eliminations tal Others Assets classified as held for sale al Segment Assets		2018 Unaudited 26,077.87 16,156.62 8,200.56 2255.40 32,501.54 215,777.34 (610.33) 288,359.00 26,73 3,046,57 301,432.30		2018 Unav 26,255.57 18,509.96 5,246.16 260.11 134,777.53 176,646.39 (538.23) 261,157.49 35,56 2,249,65 283,442.70	2017 dited 26,042.75 16,995.55 5,909.39 209.27 23,843.44 183.911.84 (1,383.39) 255.528.85 44,86 2,745.23 256,318.54	2018 Audited 24.963 15,418 6,505 223 27,653 199,513 (1,140 273,135 13 2,756 275,990
- Ta - Ta - Fir - Ja Les: - To (b) / Tot Les: Net Inve	amotive and related activity ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale nancing guar and Land Rover s: Intra segment eliminations tal Others Assets classified as held for sale		2018 Unaudited 26,077,87 16,156,62 8,200,56 255,40 32,501,54 (51,033) 298,359,00 26,73 3,046,57		2018 Unau 26,255.57 18,509.96 5,246.16 260.11 34,777.53 176,646.39 (538.23) 261,157.49 35.56 2,249.65	2017 dited 26,042.75 16,995.55 5,909.39 209.27 23,843.44 183.911.84 (1,383.39) 255.528.85 44,86 2,745.23 256,318.54	2018 Audited 24.963 15.418 6,505 223 27,653 199,513 (1.140 277,135 13 2,756 275,906 (1.281 274,624
- Ta - Ta - Fir - Ja Less - To (a) ((b) / Tot Less Net Inve - Ta	amotive and related activity ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale and other brands vehicles - Assets held for sale and and Rover s: Intra segment eliminations tal Dthers Assets classified as held for sale tal Segment Assets s: Inter segment eliminations Segment Assets ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle		2018 Unaudited 26,077.87 16,156.62 255.40 32,501.54 215,777.34 (610.33) 298,359.00 0,26.73 30,46.57 301,432.30 (1,244.00) 300,188.30 424.22 2.50		2018 Unau 26,255.57 18,509.96 5,246.16 260.11 34,777.53 176,646.39 (538.23) 261,157.49 35.56 2,249,65 265,442.70 (605.17) 262,837.53 417.32 2,50	2017 .dited 26,042,75 16,996,55 5,909,39 209,27 23,843,44 (1,383,39) 255,528,85 44,86 2,745,23 256,318,94 (1,225,33)	2018 Audited 24,963 15,418 6,505 223 27,653 199,513 (1,140 273,135 13 2,756 275,966 (1,281 274,624 383
- Ta - Ta - Fir - Ja Les: - To Les: Net Inve - Ta - Ta - Ta - Ta - Ta - Ta - Ta - Ta	amotive and related activity ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale hancing guar and Land Rover s: Intra segment eliminations tal Others Assets classified as held for sale tal Segment Assets s: Inter segment eliminations Segment Assets s: Inter segment eliminations Segment Assets ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable hancing		2018 Unaudited 26,077.87 16,156.62 8,200.56 255.40 32,501.54 215,777.34 (610.33) 288,359.00 26,73 3,046.57 301,432.30 (1,244.00) 300,188.30 300,188.30 - - - - 5,91		2018 Unau 266,255.57 18,509.96 5,246.16 260.11 34,777.53 176,646.39 (538.23) 261,157.49 353,442.70 (605.17) 262,837.53 417.32 2.50	2017 dited 266,042,75 16,995,55 5,909,39 209,27 23,843,44 (1,383,39) 255,528,85 2,745,23 255,318,94 (1,295,33) 257,023,61 381,47 2,50 -	2018 Audited 24,963 15,418 6,505 223 27,653 199,513 (1,140 273,135 273,135 275,906 (1,281 274,624 383 2
Auto - Ta - Ta - Fir - Ja Les: - To (b) / Too Les: Net Inve - Ta - Fir - Ja Les: - To - To - Fir - Ja - To - Ta - Fir - Ja - Fir - Ja - To - To - To - Fir - Ja - To - To	amotive and related activity ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale hancing guar and Land Rover s: Intra segment eliminations tal Others Assets classified as held for sale Lai Segment Assets s: Intre segment eliminations Segment Assets estment in equity accounted investees ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle (d) Corporate/Unallocable hancing guar and Land Rover		2018 Unaudited 26,077.87 16,156,62 8,200.56 255,40 32,501.54 215,777.34 (610.33) 289,355,00 26,73 3.0,46,57 301,432,30 (1,244.00) 300,188.30 424,22 2,50 5,91 4,640,74		2018 Unau 26,255.57 18,509.96 5,246.16 260.11 34,777.53 176,646.39 (538.23) 261,157.49 35.56 2,249,65 265,442.70 (605.17) 262,837.53 417.32 2,50	2017 .dited 26,042.75 16,995.55 5,909.39 209.27 23,843.44 183,911.84 (1,138.39) 255,528.85 44,86 2,745.23 255,7023.61 381.47 2.50	2018 Audited 24,963 15,418 6,505 223 27,653 199,513 (1,140 273,135 275,906 (1,281 274,624 383 2274,624
Auto - Ta - Ta - Fir - Ja Less - To (a) (i)) Tool Less Net Inve - Ta - Ta - Ja - Ja	amotive and related activity ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale hancing guar and Land Rover s: Intra segment eliminations tal Others Assets classified as held for sale tal Segment Assets s: Inter segment eliminations Segment Assets ta and other brands vehicles (c) Corporate/Unallocable (c) Corporate/Unallocable ta dotter brands vehicles (c) Corporate/Unallocable ta and ther brands vehicle (c) Corporate/Unallocable tard and Rover hers* (c) Context and Land Rover hers*		2018 Unaudited 26,077.87 16,156,62 8,200.56 2255,40 32,501.54 215,777.34 (610.33) 288,359.00 26,73 3.046,57 301,432,30 (1,244.00) 300,188.30 424.22 2.50 - 5.91 4,640.74 544,57 30,562.06		2018 Unau 26,255.57 18,509.96 5,246.16 280.11 134,777.53 176,646.39 (538.23) 261,157.49 35,56 2,249,65 283,442.70 (605.17) 262,837,53 417.32 2,50 - 2,67 4,352.48 565.41 27,552.90	2017 dited 26,042.75 16,995.55 5,909.39 209.27 23,843.44 183.911.84 (1.383.39) 255.528.85 44.86 2,745.23 255,7023.61 381.47 2.50 - 4.811.42 467.39 36.063.72	2018 Audited 24.963 15.418 6,505 223 27,653 199,513 (1,140 273,135 275,906 (1,281 274,624 383 2 274,624 383 2 274,624 497 51,340
Aute - Ta - Ta - Fir - Ja Less - To (a) ((b) / Tot Less Net Inve - Ta - Ta - Ta - Ta - Ta - To - Ta - Ta	amotive and related activity ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale hancing guar and Land Rover s: Intra segment eliminations tal Others Assets classified as held for sale tal Segment Assets s: Inter segment eliminations Segment Assets stimut in equity accounted investees ta and other brands vehicles (a) Compercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable hancing guar and Land Rover hers* : Unallocable assets tal Assets		2018 Unaudited 26,077.87 16,156.62 255.40 32,501.54 215,777.34 (610.33) 298,359.00 0,26.73 3,046.57 301,422.30 (1.244.00) 300,188.30 424.22 2,50 - 5,91 4,640.74 5,44.57		2018 Unau 26,255.57 18,509.96 5,244.16 260.11 34,777.53 176,646.39 (538.23) 261,157.49 35.56 2,249,65 263,442.70 (606.17) 262,837.53 417.32 2.50 - 2.67 4,352.48 565.41	2017 .dited 26,042,75 16,996,55 5,909,39 209,27 23,843,44 (1,383,39) 255,528,85 44,86 2,745,23 255,742,94 (1,295,33) 257,023,61 381,47 2,50 - - 4,811,42 467,39	2018 Audited 24,963 15,418 6,500 222 27,655 199,513 (1,140 273,133 2,756 275,900 (1,281 274,624 383 274,624 383 274,624 383 274,624 383 274,624
Aute - Ta - Ta - Fir - Ja Less - To (a) (i) (b) / Tot Less Net Inve - Ta - Ta - Ta - Ta - Co Add - Ta - Ta	amotive and related activity ta and other brands vehicles (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale hancing guar and Land Rover s: Intra segment eliminations tal Others Assets classified as held for sale tal segment Assets estment in equity accounted investees ta and other brands vehicles (c) Corporate/Unallocable tal (c) Corporate/Unallocable tal ancing guar and Land Rover hers* L Unallocable assets tal Assets tal Assets tal and ther brands vehicles (c) Corporate/Unallocable tal ancing guar and Land Rover hers* L Unallocable assets tal Assets tal Assets tal Assets tal Assets tal and ther brands vehicles tal ancing guar and Land Rover hers*		2018 Unaudited 26,077.87 16,156,62 8,200.56 2255,40 32,501.54 215,777.34 (610.33) 288,359.00 26,73 3.046,57 301,432,30 (1,244.00) 300,188.30 424.22 2.50 - 5.91 4,640.74 544,57 30,562.06		2018 Unau 26,255.57 18,509.96 5,246.16 280.11 134,777.53 176,646.39 (538.23) 261,157.49 35,56 2,249,65 283,442.70 (605.17) 262,837,53 417.32 2,50 - 2,67 4,352.48 565.41 27,552.90	2017 dited 26,042.75 16,995.55 5,909.39 209.27 23,843.44 183.911.84 (1.383.39) 255.528.85 44.86 2,745.23 255,7023.61 381.47 2.50 - 4.811.42 467.39 36.063.72	2018 Audited 24.963 15.418 6,505 223 27,653 199,513 (1,140 273,135 275,906 (1,281 274,624 383 2 274,624 383 2 274,624 497 51,340
Autor - Ta - Ta - Fir - Ja - To - To (a) (i (b) A To - To - To	amotive and related activity ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale hancing guar and Land Rover s: Intra segment eliminations tal Others Assets classified as held for sale tal Segment Assets s: Inter segment eliminations Segment Assets stimut in equity accounted investees ta and other brands vehicles (a) Compercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable hancing guar and Land Rover hers* : Unallocable assets tal Assets		2018 Unaudited 26,077.87 16,156,62 8,200.56 2255,40 32,501.54 215,777.34 (610.33) 288,359.00 26,73 3.046,57 301,432,30 (1,244.00) 300,188.30 424.22 2.50 - 5.91 4,640.74 544,57 30,562.06		2018 Unau 26,255.57 18,509.96 5,246.16 280.11 134,777.53 176,646.39 (538.23) 261,157.49 35,56 2,249,65 283,442.70 (605.17) 262,837,53 417.32 2,50 - 2,67 4,352.48 565.41 27,552.90	2017 dited 26,042.75 16,995.55 5,909.39 209.27 23,843.44 183.911.84 (1.383.39) 255.528.85 44.86 2,745.23 255,7023.61 381.47 2.50 - 4.811.42 467.39 36.063.72	2018 Audited 24,963 15,418 6,505 223 27,653 199,513 (1,140 273,135 275,906 (1,281 274,624 383 2 2 4,502 4,502 4,502 4,502 331,350
Autor - Ta - Ta - Fir - Jas Les: - To (a) () (b) / To (b) / - Ta - To (a) ((b) / - Ta - Jas Les: Net - Inve - Jas - Co - Co	amotive and related activity ta and other brands vehicles (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale hancing guar and Land Rover s: Intra segment eliminations tal Others Assets classified as held for sale lassegment Assets segment Assets segment Assets estment in equity accounted investees ta and other brands vehicles (a) Corporate/Unallocable taancing guar and Land Rover hers* L: Unallocable assets l: Intra lativity ta and other brands vehicles and financing thereof hers l: Intra lativity l: Unallocable assets l: Unallocable asset		2018 Unaudited 26,077.87 16,156,62 255,40 32,501,54 215,777.34 (610,33) 298,359,00 26,73 30,46,57 301,432,30 (1,244,00) 300,188,30 424,22 2,50 5,91 4,640,74 544,57 30,562,06 338,368,30		2018 Unau 26,255.57 18,509.96 5,246.16 280.11 34,777.53 176,646.39 (538.23) 261,157.49 35.56 283,442.70 (605.17) 262,837.53 417.32 2.50 - 2.67 4,352.48 565.41 27,562.90 295,740.81	2017 dited 26,042.75 16,995.55 5,909.39 209.27 23,843.44 (1,383.3911.84 (1,383.3911.84 (1,383.391 255,528.85 44.86 2,745.23 255,028.57 4.81 255,028.57 255,028.57 4.81 255,028.57 2	2018 Audited 24,963 15,418 6,505 222,7653 199,513 (1,140 273,135 275,906 (1,281 274,624 383 274,624 383 274,624 331,350 331,350 20,571 724
Autor - Ta - Ta - Fir - Ja - To - Ja - Ja - So - To - Ja - Ja - So - To - Ja - So - To - Ja	amotive and related activity ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale tancing guar and Land Rover s: Intra segment eliminations tal Others Assets classified as held for sale tar Segment Assets s: Inter segment eliminations Segment Assets (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable tancing guar and Land Rover (c) Corporate/Unallocable tar Segment Assets (c) Content Vehicle (c) Corporate/Unallocable tar Segment Liminations (c) Corporate/Unallocable tar Segment Assets (c) Corporate/Unallocable tar Segment Assets (c) Corporate/Unallocable tar Segment Corporate/Unallocable tar Segment Corporate/Unallocable tar Segment Liminations (c) Corporate/Unallocable tar Segment Segment Corporate/Unallocable tar Segment Corporate/Unallocable tar Segment Segment Corporate/Unallocable tar Segment Segment Segment Segment Segment Segment Segment Segment Segment S		2018 Unaudited 26,077.87 16,156.62 255.40 32,501.54 215,777.34 (610.33) 298,359.00 0.26.73 3.0.462.77 301,422.30 (1,244.00) 300,188.30 424.22 2.50 5.91 4,640.74 5.44.57 30,562.06 336,368.30 20,479.94 613.94 100,170.85		2018 Unau 26,255.57 18,509.96 5,244.16 260.11 34,777.53 176,646.39 (538.23) 261,157.49 35.56 2,249,65 263,442.70 (605.17) 262,837.53 417.32 2.50 - 2.67 4,352.48 555.41 27,562.90 295,740.81 18,262.17 651.20 94,841.18	2017 dited 26,042,75 16,995,55 5,909,39 209,27 23,843,44 (1,383,39) 255,528,85 44,86 2,745,23 255,742,53 257,023,61 381,47 2,50 - - 4,811,42 467,39 36,063,72 298,750,11 20,711,30 110,07 93,080,33	2018 Audited 24,963 15,414 6,509 222 27,655 199,513 (1,144 273,133 13 274,624 388 274,624 388 274,624 388 387 375,900 (1,287 275,900 (1,287 388 375,900 (1,287 388 331,356 20,577 72,107,864
Autor - Ta - Ta - Ta - Ta - Ta - Ja Les: - To (a) ((b) / Toi Net Inve - Ta - Ta - Ja - Ta - Ja - Ja - Ta - Ja - Ja - Ta - Ja - Ja - Ta - Ta - Ja - Ja - Ta - Ta - Ja - Ta - Ta - Ta - Ja - Ta - Ta - Ta - Ja - Ta - Ta	amotive and related activity ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale hancing guar and Land Rover s: Intra segment eliminations tal Cthers Sasets classified as held for sale tal Segment Assets Si Inter segment eliminations Segment Assets Si Inter segment eliminations Segment Assets (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable tancing guar and Land Rover hers* (c) Hallocable assets tal Assets ment Liabilities montive and related activity ta and Land Rover si Intar segment eliminations tal Assets (c) Comporter/Unallocable (c) Passenger Vehicle (c) Corporate/Unallocable (c) Corpo		2018 Unaudited 26,077.87 16,156,62 8,200.56 2255,40 32,501.54 215,777.34 (610.33) 288,359,00 26,73 3.046,57 301,432,30 (1,244.00) 300,188,30 424,22 2.50 - 5.91 4,640.74 5.91 5.91 4,640.74 5.91 5.91 5.91 5.91 5.91 5.91 5.91 5.91		2018 Unau 26,255.57 18,509.96 5,246.16 260.11 134,777.53 176,646.39 (538.23) 261,157.49 35,56 2,249.65 263,442.70 (605.17) 262,837.53 417.32 2.50 - - 2.67 4,352.48 565.41 18,262.17 651.20 94,841.18 (551.21)	2017 dited 26,042.75 16,995.55 5,909.39 209.27 23,843.44 183,911.84 (1.383.39) 255.528.85 44,86 2,745.23 257,023.61 381.47 2.50 - 4,811.42 467.39 36.063.72 298,750.11 20.711.30 110.07 93,080.33 (1.364.38)	2018 Audited 24,963 15,418 6,509 222 27,655 199,513 (1,144 273,132 275,906 (1,281 274,624 388 274,624 388 274,624 383 274,624 331,350 51,344 331,350 (1,281 20,571 724 (107,864 (1997)
Auto - Ta - Ta - Fir - Ja Les: - To (a) (i) (b) / To Les: - To (b) / To - Ta - Ja Les: - To (a) (i) (b) / To - Ta - Ja - To - Ja - To - Ja - Ja	amotive and related activity ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale hancing guar and Land Rover s: Intra segment eliminations tal Cthers Sasets classified as held for sale tal Segment Assets Si Inter segment eliminations Segment Assets Si Inter segment eliminations Segment Assets (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable tancing guar and Land Rover hers* (c) Hallocable assets tal Assets ment Liabilities montive and related activity ta and Land Rover si Intar segment eliminations tal Assets (c) Comporter/Unallocable (c) Passenger Vehicle (c) Corporate/Unallocable (c) Corpo		2018 Unaudited 26,077.87 16,156.62 255.40 32,501.54 215,777.34 (610.33) 298,359.00 0.26.73 3.0.462,57 301,422.30 (1,244.00) 300,188.30 424.22 2.50 5.91 4,640.74 5.44.57 30,562.06 336,368.30 20,479.94 613.94 100,170.85		2018 Unau 26,255.57 18,509.96 5,246.16 260.11 34,777.53 176,646.39 (538.23) 261,157.49 335.56 2,249,65 263,442.70 (605.17) 262,837.53 417.32 2,500 - - 2,667 4,352,48 355.541 27,562,90 295,740.81 18,262,17 651.20 94,841.18 (551.21) 113,203,34 8,810	2017 dited 26,042,75 16,995,55 5,909,39 209,27 23,843,44 (1,383,39) 255,528,85 44,86 2,745,23 255,7023,61 381,47 2,57,023,61 3,57,024,61 3,57,02	2018 Audited 24,963 15,418 6,500 2223 27,653 (1,144 273,132 13 2,7590 (1,281 274,624 383 2 383 2 331,350 20,571 722 107,864 (997) 128,162 84
Auto - Ta - Ta - Fir - Ja - Fir - Ja Les: - To - Ta - Ta - Fir - Ja - To - Ta - To - Ta - To - Ta - To - Ta - To - Ta - To - To	amotive and related activity ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale hancing guar and Land Rover s: Intra segment eliminations tal Others Sasets classified as held for sale tal Segment Assets Segment Assets Segment Assets Segment Assets Segment Assets Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable ta do ther brands vehicles ta and other brands vehicles ta and ther brands vehicles (c) Compercial Vehicle (c) Corporate/Unallocable ta Assets ta and other brands vehicles ta Assets ta and ther brands vehicles (c) Compare Vehicle (c) Corporate/Unallocable tancing guar and Land Rover hers* ta and other brands vehicles ta and ther brands vehicles ta and ther brands vehicles ta Assets ta Assets ta Assets ta Assets Segment Assets		2018 Unaudited 26,077.87 16,156,62 8,200.56 2255,40 32,501.54 215,777.34 (610.33) 298,359.00 26,73 3.046.57 301,432.30 (1,244.00) 300,188.30 424.22 2.50 - 5.91 4,640.74 544.57 30,562.05 336,368.30 20,479.94 613.94 100,170.85 (533.03) 120,731.70 82.37 1,220.28		2018 Unau 26,255.57 18,509.96 5,246.16 260.11 134,777.53 176,646.39 (538.23) 261,157.49 35.56 223,442.70 (605.17) 262,837.53 417.32 2.50 - 2.67 4,352.48 565.41 2,56.49 295,740.81 18,262.17 651.20 94,841.18 (551.21) 113,203.34 88.10 0,050.33	2017 dited 26,042.75 16,995.55 5,909.39 209.27 23,843.44 183.911.84 (1,383.39)1.84 (1,285.32) 255,7023.61 381.47 2.50 - 4,811.42 467.39 36,063.72 298,750.11 20,711.30 110.07 93,080.33 (1,364.39) 112,537.31 79.44 1,133.74	2018 Audited 24,963 15,418 6,509 222 27,655 199,513 (1,144 273,138 275,906 (1,281 274,624 388 274,624 388 274,624 331,350 20,571 724 107,864 (991) 128,166 8 4,1077
- Ta - Ta - Ta - Ta - Ta - Fir - Ja Less Net - To - Ta - Do - Ta - Do - Do	amotive and related activity ta and other brands vehicles (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale hancing guar and Land Rover s: Intra segment eliminations tal Others Assets classified as held for sale Lalsegment Assets setment in equity accounted investees ta and other brands vehicles (c) Corporate/Unallocable (c) Corporate/Unallocable (c) Corporate/Unallocable ta and other brands vehicles (c) Corporate/Unallocable (c) Corporate/Unallocable (c) Corporate/Unallocable (c) Corporate/Unallocable (c) Passenger Vehicle (c) Corporate/Unallocable (c) Passenger Vehicle (c) Corporate/Unallocable (c) Passenger Vehicle (c) Passenger Vehicle (c) Corporate/Unallocable (c) Corporate/Unallocable (c) Passenger Vehicle (c) Passenger Ve		2018 Unaudited 26,077.87 16,156,62 255,40 32,501,54 215,777.34 (610,33) 298,359,00 26,73 30,46,57 301,432,30 (1,244,00) 300,188,30 424,22 2,50 5,91 4,640,74 544,57 30,562,06 338,368,30 20,479,94 613,94 100,170,85 (533,03) 120,731,70 82,37 1,220,28 122,034,35		2018 Unau 26,255.57 18,509.96 5,246.16 280.11 34,777.53 176,646.39 (538.23) 261,157.49 35.56 223,442.70 (605.17) 262,837.53 417.32 2.50 - 2.67 4,352.48 565.41 27,562.90 295,740.81 18,262.17 651.20 94,841.18 (551.21) 113,203.34 88.10 .055.03 114,341.77	2017 dited 26,042.75 16,995.55 5,909.39 209.27 23,843.44 133,911.84 (1,383.391 255,528.85 244.86 2,745.23 255,728.54 486 2,745.23 257,023.61 381.47 2.50 - - 4,811.42 467.39 36,063.72 298,780.11 20,711.30 110.07 93,080.33 (1,364.39) 112,557.31 79.44 1.133,760.49	2018 Audited 24,963 15,418 6,505 222 27,653 199,513 (1,142 273,138 273,138 274,624 3383 274,624 3383 274,624 331,356 20,577 724 107,845 20,577 128,162 84 1,070 (129,317
- Ta - Ta - Ta - Ta - Ta - Ta - Ta - Ta - Sa - Fir - Ja - Fir - Ja - Ct - Ct	amotive and related activity ta and other brands vehicles (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale tancing guar and Land Rover s: Intra segment eliminations tal Others Assets classified as held for sale tarsequent eliminations Segment Assets (a) Commercial Vehicle (b) Passenger Vehicle (c) Corporate/Unallocable tancing guar and Land Rover s: Intra segment eliminations tal Autore target eliminations (c) Commercial Vehicle (c) Corporate/Unallocable tarsets (c) Comparet/Unallocable tarsets (c) Comparets (c)		2018 Unaudited 26,077.87 16,156.62 255.40 32,501.54 215,777.34 (610.33) 298,359.00 0,26.73 3,046.57 301,422.30 (1,244.00) 300,188.30 424.22 2,50 5,91 4,640.74 544.57 30,562.06 336,368.30 20,479.94 4613.94 100,170.85 (533.03) 120,731.70 82.37 1,220.28 5(33.0.44)		2018 Unau 26,255.57 18,509.96 5,246.16 260.11 134,777.53 176,646.39 (538.23) 261,157.49 35.56 223,442.70 (605.17) 262,837.53 417.32 2.50 - 2.67 4,352.48 565.41 2,56.49 295,740.81 18,262.17 651.20 94,841.18 (551.21) 113,203.34 88.10 0,050.33	2017 dited 26,042.75 16,995.55 5,909.39 209.27 23,843.44 183.911.84 (1,383.39)1.84 (1,285.32) 255,7023.61 381.47 2.50 - 4,811.42 467.39 36,063.72 298,750.11 20,711.30 110.07 93,080.33 (1,364.39) 112,537.31 79.44 1,133.74	2018
- Auto - Ta - Ta - Fir - Ja Les: - To Les: - To Les: Net Inve - Ta - Ja - Ol Add To 0 - Seg - Ca Add - Ta - Ja - Ol - Auto - Ta - Ja - Ol - Auto - Ca - Ca - Ca - Ca - Ca - Ca - Ca - Ca	amotive and related activity ta and other brands vehicles (b) Passenger Vehicle (c) Corporate/Unallocable ta and other brands vehicles - Assets held for sale hancing guar and Land Rover s: Intra segment eliminations tal Others Assets classified as held for sale Lalsegment Assets setment in equity accounted investees ta and other brands vehicles (c) Corporate/Unallocable (c) Corporate/Unallocable (c) Corporate/Unallocable ta and other brands vehicles (c) Corporate/Unallocable (c) Corporate/Unallocable (c) Corporate/Unallocable (c) Corporate/Unallocable (c) Passenger Vehicle (c) Corporate/Unallocable (c) Passenger Vehicle (c) Corporate/Unallocable (c) Passenger Vehicle (c) Passenger Vehicle (c) Corporate/Unallocable (c) Corporate/Unallocable (c) Passenger Vehicle (c) Passenger Ve		2018 Unaudited 26,077.87 16,156,62 255,40 32,501,54 215,777.34 (610,33) 298,359,00 26,73 30,46,57 301,432,30 (1,244,00) 300,188,30 424,22 2,50 5,91 4,640,74 544,57 30,562,06 338,368,30 20,479,94 613,94 100,170,85 (533,03) 120,731,70 82,37 1,220,28 122,034,35		2018 Unau 26,255.57 18,509.96 5,246.16 260.11 134,777.53 176,646.39 (538.23) 261,157.49 35,56 2,249,85 263,442.70 (605.17) 262,837,53 417.32 2,50 - - 2,67 4,352.48 565,41 127,562.90 295,740.81 18,262.17 651.20 94,841.18 (551.21) 113,203.34 14,381.01 1,050.33 114,341.77 (335.60)	2017 dited 26,042.75 16,995.55 5,909.39 209.27 23,843.44 183,911.84 (1,1383.39) (1,383.39) 255,728.85 44,86 2,745,23 256,318.94 (1,295,33) 257,023.61 381.47 2.50 - - 4,811.42 467.39 36,063.72 298,750.11 20,711.30 110.07 13,06.43 9) 112,537.31 79,44 113,750.49 (283.78)	2018 Audited 24.963 15,418 6,505 223 199,513 199,513 13 2,756 275,906 (1,281 274,624 3883 2 4,505 5,505 5,505 5,505 5,223 199,513 1,2,755 3,27,553 1,2,755 3,27,553 1,2,755 3,27,553 1,2,755 3,27,553 1,2,755 3,27,553 1,2,755 2,2,553 1,2,755 2,2,553 2,2,755 2,2,755 3,2,755 2,2,755 3,2,755 3,2,755 2,2,755 3,2,755 2,2,755 3,2,755 3,2,755 2,2,755 3,2,7555 3,2,7555 3,2,7555 3,2,7555 3,2,7555 3,2,7555 3,2,75555 3,2,755555555555555555555555555555555555

Held for sale as at December 31, 2018

Un

Notes:-

- The above results were reviewed and recommended by the Audit Committee and approved by the Board of Directors at its meeting held on February 7, 2019.
- 2) Consequent to the introduction of Goods and Service Tax (GST) with effect from July 1, 2017, Central Excise, Value Added Tax (VAT), etc have been replaced by GST. In accordance with Ind AS 18/Ind AS 115 on Revenue/Revenue from contracts with customers and Schedule III of the Companies Act, 2013, GST, GST Compensation Cess, etc. are not included in Revenue from operations for applicable periods. In view of the aforesaid restructuring of indirect taxes, Revenue from operations for nine months ended December 31, 2017 and year ended March 31, 2018 are not comparable with the current period. Following additional information is being provided to facilitate such comparison:

							(₹ in crores)	
Particulars			Quarter ended	Nine mont	Nine months ended			
		ars December 31, September 30, December 3		December 31,	Decemb	per 31,	March 31, 2018	
		2018	2018 2018		2018	2017		
(a)	Revenue from operations	ns 77,000.89		73,365.93 215,814.		202,662.66	292,728.38	
(b)	Excise duty		-	-	1. -	(1,166.77)	(1,166.77)	
(c)	Revenue from operations (net of excise duty) (a)-(b)	77,000.89	72,112.08	73,365.93	215,814.02	201,495.89	291,561.61	

3) The assets and liabilities of Tata Technologies Limited, TAL Manufacturing Solutions Limited, Company's certain assets related to defence business and investment in Tata Hitachi Construction Machinery Company Private Limited (equity accounted investees) are classified as "Held for Sale" as they meet the criteria laid out under Ind AS 105.

4) Ind AS 115 - Revenue from Contracts with Customers

- The Company has adopted Ind AS 115 with a modified retrospective approach. The Company makes transport arrangements for delivering its vehicles to the dealers. The gross consideration received in respect of these arrangements was recognised and presented with revenue in the statement of profit and loss. The costs associated with these arrangements were presented within freight cost in the statement of profit and loss. The accordance with Ind AS 115, the Company has determined that it is an agent in providing these services, and therefore the gross consideration received, net off cost associated with respect to these arrangements is presented within revenue effective April 1, 2018. Certain payouts made to dealers such as infrastructure support payments are to be treated as variable components of consideration and are therefore in accordance with Ind AS 115, recognised as revenue deductions in future. These changes in presentation in the income statement has resulted in decrease in both revenues and expenses by ₹1,021,60 crores and ₹2,802.14 crores for the quarter ended and nine months ended December 31, 2018, respectively.
- 5) In compliance with Ind AS 20 Government Grants and consequent to clarifications published by the Institute of Chartered Accountants of India, during quarter ended September 30, 2018, various Government Grants and incentives have been recognized as "Other Income". Earlier these were reported as "Other Operating Revenue" in the Statement of Profit and Loss. Previous periods have been reclassified accordingly for comparative purposes. This has no impact on reported Profit before tax (PBT).
- 6) During the quarter ended December 31, 2018, the High Court in United Kingdom ruled that pension schemes are required to equalise male and female members benefit for the inequalities within guaranteed minimum pension (GMP) earned between May 17, 1990 and April 5, 1997. Based on this, the Company reassessed its obligations under its existing Jaguar Land Rover pension plans and recorded an additional liability of an amount of GBP 16.5 million (₹147.93 crores) as past service costs during quarter ended December 31, 2018.
- 7) On July 31, 2018, the Company decided to cease the current manufacturing operations of Tata Motors Thailand Ltd. The Company will address the Thailand market with a revamped product portfolio, suitable to the local market needs, delivered through a CBU distribution model. Accordingly, the relevant restructuring costs have been accounted in the guarter ended September 30, 2018.
- 8) The Company assessed the recoverable amount of the Jaguar Land Rover business, which represent a single cash-generating unit (CGU), as at December 31, 2018, as the higher of Fair Value Less Cost of Disposal ('FVLCD') and Value in Use ('VIU') of the relevant assets of the CGU, due to change in market conditions especially in China, technology disruptions and rising cost of debt. This has resulted in an impairment charge of £3,105 million (₹27,837.91 crores) being recognized as exceptional charge for the quarter ended December 31, 2018. The Company continues to assess and endeavours to take appropriate mitigating actions on the potential impacts of changes, if any in tax and treaty arrangements globally, including Brexit.
- 9) Subsequent to quarter ended December 31, 2018, Jaguar Land Rover has announced a voluntary redundancy programe, this being a non adjusting post balance sheet event, the cost will be recognised in the quarter ending March 31, 2019.
- The Statutory Auditors have carried out a limited review of the consolidated financial results for the quarter and nine months ended December 31, 2018.

Tata lotors Limite nter Butsche CEO & Mana ging Directo

Mumbai, February 7, 2019

BSR&Co.LLP

Chartered Accountants

5th Floor, Lodha Excelus, Apollo Mills Compound N. M. Joshi Marg, Mahalaxmi Mumbai - 400 011 India Telephone +91 (22) 4345 5300 Fax +91 (22) 4345 5399

Auditor's Report on Quarterly Standalone Financial Results and Year to Date Standalone Financial Results of Tata Motors Limited Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

To Board of Directors of Tata Motors Limited

We have audited the quarterly standalone financial results of Tata Motors Limited ('the Company'), which includes two joint operations consolidated on a proportionate basis, for the quarter ended 31 December 2018 and year-to-date financial results for the period from 1 April 2018 to 31 December 2018, attached herewith, being submitted by the Company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations').

These quarterly standalone financial results as well as the year-to-date standalone financial results have been prepared on the basis of the condensed standalone interim financial statements, which are the responsibility of the Company's management. Our responsibility is to express an opinion on these standalone financial results based on our audit of such condensed standalone interim financial statements, which have been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard (Ind AS) for Interim Financial Reporting (Ind AS 34), prescribed under Section 133 of the Companies Act, 2013 and other accounting principles generally accepted in India and in compliance with Regulation 33 of Listing Regulation.

We conducted our audit in accordance with the auditing standards generally accepted in India. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial results are free of material misstatement(s). An audit includes examining, on a test basis, evidence supporting the amounts disclosed as financial results. An audit also includes assessing the accounting principles used and significant estimates made by management. We believe that our audit provides a reasonable basis for our opinion.

We did not audit the financial information of one joint operation included in the statement of audited standalone financial results, whose audited financial information reflect total revenues of Rs. 1,312.82 crores and Rs. 4,996.39 crores for the quarter ended 31 December 2018 and period from 1 April 2018 to 31 December 2018 respectively. This audited financial information has been audited by other auditor whose report has been furnished to us, and our opinion on the audited standalone financial results and year-to-date standalone financial results, to the extent they have been derived from such audited financial information is based solely on the report of the other auditor. Our opinion is not modified in respect of such matter.

B S R & Co (a partnership firm with Registration No. BA61223) converted into B S R & Co. LLP (a Limited Liability, Partnership with LLP Registration No. AAB-8181) with effect from October 14, 2013 Registered Office: 5th Floor, Lodha Excelus Apollo Mills Compound N. M. Joshi Marg, Mahalaxmi Mumbai - 400 011. India

Auditor's Report on Quarterly Standalone Financial Results and Year to Date Standalone Financial Results of Tata Motors Limited Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Continued)

Based on our audit conducted as above, in our opinion and to the best of our information and according to the explanations given to us, and based on the consideration of the report of the other auditor referred in the paragraph above and other matter paragraph below, these quarterly standalone financial results as well as the year-to-date standalone financial results:

- (i) are presented in accordance with the requirements of Regulation 33 of the Listing Regulations; and
- (ii) give a true and fair view of the net profit and other comprehensive income and other financial information for the quarter ended 31 December 2018 as well as the year to date results for the period from 1 April 2018 to 31 December 2018.

Other matters

The comparative financial information for the quarter ended 31 December 2017 and period from 1 April 2017 to 31 December 2017, included in these standalone financial results have been adjusted to give effect to the scheme of merger explained in Note 6 to the standalone financial results. Our opinion is not modified in respect of this matter.

For **B S R & Co. LLP** Chartered Accountants Firm's Registration No: 101248W/W-100022

UBrang

Yezdi Nagporewalla Partner Membership No: 049265

Mumbai 7 February 2019



TATA MOTORS LIMITED

Regd.Office : Bombay House, 24, Homi Mody Street, Mumbai 400 001. CIN L28920MH1945PLC004520

STATEMENT OF STANDALONE AUDITED FINANCIAL RESU		Quarter ended		Nine mon		Year ended
Particulars	December 21	September 30,	December 31,			March 31,
Farticulars	December 31, 2018	2018	2017	2018	December 31, 2017	2018
Revenue from operations	2010	2010		lited	2017	2010
	16,099.82	17,644,13	15,686.09	50,336.28	39,162,89	58,234.3
(a) Revenue (refer note 2)	10,099.82	114.56	276.30	305.07	353.46	455.4
(b) Other operating revenue (refer note 8)					39,516.35	58,689.8
Total Revenue from operations (a)+(b)	16,207.67	17,758.69	15,962.39	50,641.35		
Other Income (includes Government grants) (refer note 8)	269.40	343.87	223.76	2,134.86	1,209.60	2,492.4
	16,477.07	18,102.56	16,186.15	52,776.21	40,725.95	61,182.2
	40 440 50	11,427,74	10,269.48	33,459.85	24,970.16	37,080.4
(a) Cost of materials consumed	10,449.56	and the second second second	and a consideration	a start a start water and	3,206.23	
 (b) Purchases of products for sale (c) Changes in inventories of finished goods, work-in-progress and products for 	1,520.47	1,601.86	1,360.23	4,706.73	3,200.23	4,762.4
sale	(149.62)	(119.60)	153.73	(1,359.90)	334.86	842.0
(d) Excise duty		-	-		790.64	793.2
(e) Employee benefits expense	1,060.11	1,045.40	983.51	3,138.43	2,863.13	3,966.7
(f) Finance costs	468.08	443.12	496.08	1,404.43	1,298.00	1,744.4
(g) Foreign exchange (gain)/loss (net)	(203.32)	301.23	(143.34)	292.98	(78.24)	17.1
(h) Depreciation and amortisation expense	766.83	754.05	788.50	2,226.03	2,245.72	3,101.8
(i) Product development/Engineering expenses	120.22	103.12	136.65	328.84	323.08	474.9
(j) Other expenses	2,134.94	2,548.51	2,119.06	7,094.14	5,849.46	9,234.2
(k) Amount capitalised	(237.31)	(246.43)	(221.81)	(770.14)	(608.62)	(855.0
Total expenses (IV)	15,929.96	17,859.00	15,942.09	50,521.39	41,194.42	61,162.
Profit/(loss) before exceptional items and tax (III-IV)	547.11	243.56	244.06	2,254.82	(468.47)	19.1
· · · · · · · · · · · · · · · · · · ·	547.11	243.50	244.00	2,204.02	(400.47)	13.1
			4.70		4.70	3.6
(a) Employee separation cost	4.14	-	4.73	4.14	4.73	3.0
(b) Provision for/Impairment of capital work-in-progress and intangibles under development						
	24.05	93.21	-	117.26		962.9
II. Profit/(loss) before tax (V-VI)	518.92	150.35	239.33	2,133.42	(473.20)	(946.9
III. Tax expense/(credit) (net)	100	24.25	22.22	122.00	22022	
(a) Currrent tax	(92.01)	22.93	35.65	188.19	56.63	92.6
(b) Deferred tax	(6.69)	18.28	(7.91)	30.82	5.09	(4.7
Total tax expense	(98.70)	41.21	27.74	219.01	61.72	87.9
C. Profit/(loss) for the period from continuing operations (VII-VIII)	617.62	109.14	211.59	1,914.41	(534.92)	(1,034.8
Other comprehensive income/(loss):	A REAL PROPERTY AND A REAL			- Andrewski		
(A) (i) Items that will not be reclassified to profit or loss	(38.07)	54.59	38.65	14.04	116.73	62.2
 (ii) Income tax (expense)/credit relating to items that will not be reclassified to proof as loss. 	(1.50)	0.59	(1.00)	(0.55)	(1.98)	(6.2
(B) (i) Items that will be reclassified to profit or loss	29.55	(20.61)	42.72	(27.39)	14.82	(19.5
 (ii) Income tax (expense)/credit relating to items that will be reclassified to 	20.00	(20.01)	42.72	(21.55)	14.02	(15.
profit or loss	(10.32)	7.20	(14.78)	9.52	(5.13)	6.7
Total other comprehensive income/(loss)	(20.34)	41.77	65.59	(4.38)	124.44	43.2
Total comprehensive income/(loss) for the period (IX+X)	597.28	150.91	277.18	1,910.03	(410.48)	(991.6
II. Paid-up equity share capital (face value of ₹2 each)	679.22	679.22	679.22	679.22	679.22	679.2
III. Reserves excluding Revaluation Reserve (as per balance sheet of previous	070.22	010.22	010.22	070.11	010.22	010.2
accounting year)						19,491.7
V. Earnings per share (EPS)					·	10,401.7
(a) Ordinary shares (face value of ₹2 each)						
(i) Basic EPS ₹	1.80	0.31	0.61	5.62	(1.58)	(3.0
(ii) Diluted EPS ₹	1.80	0.31	0.61	5.62	(1.58)	(3.0
(b) 'A' Ordinary shares (face value of ₹2 each)		0.01	0.01	0.02	(1.00)	(0.0
(i) Basic EPS ₹	1.90	0.41	0.71	5.72	(1.58)	(3.0
(i) Diluted EPS ₹	1.90	0.41	0.71	5.72	(1.58)	(3.0
	1.90	0.41	Not annualised	0.72	(1.58)	(3.)

.

g ung

Segment wise Revenue, Results, Assets and Liabilities

The Company primarily operates in the automotive segment. The automotive segment includes all activities relating to development, design, manufacture, assembly and sale of vehicles, as well as sale of related parts and accessories. The Company's products mainly include commercial vehicles and passenger vehicles.

A core initiative of the Company was the implementation of the Organization Effectiveness (OE) program, a strategic program designed to overhaul and transform the Company. The Company believes that this reorganisation will improve speed, agility and simplicity within our business units, and enable strong functional leadership, improved decision-making, quicker response to changing market conditions and clear accountability.Pursuant to the changes implemented as a result of the OE program, the Company has drawn separate strategies for commercial vehicles and passenger vehicles from Fiscal 2019. Consequent to these changes, the Company will have Commercial Vehicles and Passenger Vehicles as reporting segments. This segment information is provided to and reviewed by Chief Operating Decision Maker (CODM). Segment assets includes property plant & equipment, intangible assets, trade receivables and inventory.

			Quarter ended		Nine mon	ths ended	Year ended
	Particulars	December 31.	September 30,	December 31,	December 31.	December 31.	March 31,
		2018	2018	2017	2018	2017	2018
A.	Segment Revenue :						
	Revenue from operations						
Ĩ.	Commercial Vehicles	12,708.82	13,939.32	12,286.81	39,540.48	30,430,21	44,875.54
11	Passenger Vehicles	3,470.25	3,779.25	3,613.33	11,009.40	8,951.28	13,644.58
111	. Corporate/Unallocable	28.60	40.12	62.25	91.47	134.86	169.69
	Total Segment Revenue	16,207.67	17,758.69	15,962.39	50,641.35	39,516.35	58,689.81
	Less: Inter segment revenue	-	-	-			-
	Revenue from operations	16,207.67	17,758.69	15,962.39	50,641.35	39,516.35	58,689.81
B	Segment results before other income (excluding						
	government grants), finance costs, foreign exchange						
	gain/(loss) (net), exceptional items and tax :						
1.	Commercial Vehicles	1.082.95	1,181,81	1.093.74	3.411.12	2,156.61	3,474.29
II	Passenger Vehicles	(327.94)	(256.83)	(536.03)	(914.79)	(2,107.93)	(2,985.13
111	. Corporate/Unallocable	(76.49)	(75.49)	(57.73)	(209.34)	(177.98)	(265.45
	Total Segment results	678.52	849.49	499.98	2,286.99	(129.30)	223.71
	Less: Inter segment eliminations		-	-	-	-	-
	Net Segment results	678.52	849.49	499.98	2,286.99	(129.30)	223.71
	Add/(Less) : Other income (excluding government grants)	133.35	138.42	96.82	1,665.24	880.59	1,557.60
	Add/(Less) : Finance costs	(468.08)	(443.12)	(496.08)	(1,404.43)	(1,298.00)	(1.744.43
	Add/(Less) : Foreign exchange gain/(loss) (net)	203.32	(301.23)	143.34	(292.98)	78.24	(17.14
	Add/(Less) : Exceptional items						
	-Commercial Vehicles	(2.79)		(4.73)	(2.79)	(4.73)	(166.66
	-Passenger Vehicles	(24.81)	(93.21)	-	(118.02)	-	(800.00
	Corporate/Unallocable	(0.59)	-		(0.59)	-	
	Total Profit/(Loss) before tax	518.92	150.35	239.33	2,133.42	(473.20)	(946.92
-	· · · · · · · · · · · · · · · · · · ·		As at				
			September 30,		As at Dec		As at March 31,
			2018		2018	2017	2018
С	. Segment Assets						
I.	Commercial Vehicles		21,389.83		21,598.52	21,409.62	20,367.09
11	Passenger Vehicles		15,781.35		15,654.09	15,510.39	15,360.16
111	. Corporate/Unallocable		25,164.72		24,961.00	23,904.44	23,485.05
	Total Assets		62,335.90		62,213.61	60,824.45	59,212.30
D.	Segment Liabilities (Unallocable)		40.851.19		40,127.84	40,021,16	39,041.32

Notes:

1) The above results were reviewed and recommended by the Audit Committee and approved by the Board of Directors at its meeting held on February 7, 2019.

2) Consequent to the introduction of Goods and Service Tax (GST) with effect from July 1, 2017, Central Excise, Value Added Tax (VAT), etc have been replaced by GST. In accordance with Ind AS 18/Ind AS 115 on Revenue/Revenue from contracts with customers and Schedule III of the Companies Act, 2013, GST, GST Compensation Cess, etc. are not included in Revenue from operations for applicable periods. In view of the aforesaid restructuring of indirect taxes, Revenue from operations for the nine months ended December 31, 2018 is not comparable with the corresponding previous period. Following additional information is being provided to facilitate such comparison:

						(₹ in crores	
Particulars		Quarter ended		Nine mon	Year ended		
	December 31,	September 30,	December 31,	Decemeber 31,	December 31,	March 31,	
	2018	2018	2017	2018	2017	2018	
1 Revenue from operations	16,207.67	17,758.69	15,962.39	50,641.35	39,516.35	58,689.81	
2 Excise duty	•	-	-	-	(1,168.14)	(1,168.14)	
3 Revenue from operations (net of excise duty) (1-2)	16,207.67	17,758.69	15,962.39	50,641.35	38,348.21	57,521.67	

3) Other income includes:

						(₹ in crores)
Particulars	Quarter ended			Nine months ended		Year ended
	December 31, 2018	September 30, 2018	December 31, 2017	December 31, 2018	December 31, 2017	March 31, 2018

4) The above results include the Company's proportionate share of income and expenditure in its two Joint Operations, namely Tata Cummins Private Limited and Fiat India Automobiles Private Limited. Below are supplementary details of Tata Motors Limited on standalone basis excluding interest in the aforesaid two Joint Operations;

Particulars	Quarter ended			Nine mont	Year ended	
	December 31, 2018	September 30, 2018	December 31, 2017	December 31, 2018	December 31, 2017	March 31, 2018
2 Profit/(loss) before tax	433.49	85.80	138.30	1,924.09	(633.81)	(1,308.83)
3 Profit/(loss) after tax	568.08	77.94	144.58	1,797.51	(643.39)	(1,266.19)

Um

- 5) The investment in the Company's subsidiaries Tata Technologies Limited, TAL Manufacturing Solutions Limited and Tata Motors Insurance Broking and Advisory Services Ltd and associate Tata Hitachi Construction Machinery Company Private Ltd and the company's certain assets related to defence business are classified as "Held for Sale" as they meet the criteria laid out under Ind AS 105.
- 6) Effective April 30, 2018, the Company completed the merger of TML Drivelines Ltd (TML Drivelines) pursuant to a scheme of arrangement of merger. As TML Drivelines is a wholly owned subsidiary of the Company, the merger has been accounted in accordance with "Pooling of Interest Method" laid down by Appendix C of Indian Accounting Standard 103 (Ind AS 103): (Business combinations of entities under common control), notified under the Companies Act, 2013. Accordingly, all assets, liabilities and reserves of TML Drivelines have been recorded in the books of account of the Company at their existing carrying amounts and in the same form. To the extent that there are inter-company loans, advances, deposits, balances or other obligations between TML Drivelines and the Company, these have been eliminated. The difference, between the investments held by the Company and all assets, liabilities and reserves of TML Drivelines has been debited to capital reserve. Comparative accounting period presented in the financial results of the Company viz, quarter and nine months ended December 31, 2017 has been restated for the accounting impact of the merger as stated above.
- 7) Ind AS 115 Revenue from Contracts with Customers
- The Company adopted Ind AS 115 with a modified retrospective approach. The figures for the comparative periods has not been restated. There is no impact of Ind AS 115 adoption to the retained earnings as at April 1, 2018. Certain payouts made to dealers such as infrastructure support are now treated as variable components of consideration and have therefore in accordance with Ind AS 115, has been recognised as revenue deductions for the quarter and nine months ended December 31, 2018.
- 8) In compliance with Ind AS 20 Government Grants and consequent to clarifications published by the Institute of Chartered Accountants of India during quarter ended September 30, 2018, various Government Grants and incentives have been recognized as "Other Income". Earlier these were reported as "Other Operating Revenue" in the results. Previous periods have been reclassified accordingly for comparative purposes. This has no impact on reported Profit Before Tax (PBT).
- 9) The Statutory Auditors have carried an audit of the above results for the quarter and nine months ended December 31, 2018 and have issued an unmodified opinion on the same.

Tata Motors Limited Guenter Butschek CEO and Managing Director

Mumbai, February 7, 2019