

November 05, 2020

The Officer-In-Charge (Listing) Listing Department National Stock Exchange of India Ltd., Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai - 400 051	Head - Listing Operations, BSE Limited, P.J. Towers, Dalal Street, Fort, Mumbai – 400 001 Scrip Code: 538962
Scrip Code: MINDACORP	

Sub: Un-audited Financial Results for the Quarter & Half year ended on September 30, 2020

Dear Sir/Madam,

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we would like to inform that the Board of Directors of the Company at their meeting held on today i.e Thursday, November 05, 2020, have considered, reviewed and approved the following:

- 1. Standalone and Consolidated Un-audited Financial Results of the Company for the quarter and half year ended on September 30, 2020 under Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.
- 2. Limited Review Report on the Un-audited Financial Results Standalone and Consolidated for the quarter and half year ended on September 30, 2020.

Further, pursuant to Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith: -

- 1. Standalone & Consolidated Un-audited Financial Results for the quarter and half year ended on September 30, 2020.
- 2. Limited Review Report on the Un-audited Standalone & Consolidated Financial Results for the quarter and half year ended on September 30, 2020.
- 3. Earning Presentation for the quarter and half year ended on September 30, 2020.
- 4. Press Release

You are requested to take on record the above information.

The above information will be made available on the website of the Company <u>www.sparkminda.com</u>.

The Meeting of the Board of Directors Commenced at 11:00 a.m. and concluded at 05:00 p.m.

Thanking you, For Minda Corporation Limited

PARDEE Digitally signed by PARDEEP MANN Date: 2020.11.05 17:16:41 +05'30'

Pardeep Mann Company Secretary Membership No. A13371

MINDA CORPORATION LIMITED (GROUP CORPORATE OFFICE)

CIN: L74899DL1985PLC020401

Office Address: Piot No. 404 & 405, 5th Floor, Sector-20, Udyog Vihar, Phase-III, Gurugram, Haryana (India) - 122016.

TEL: +91 - 124 - 4698400; FAX: +91 - 124 - 4698450

Registered Office: A-15,Ashok Vihar, Phase-I, Delhi - 110052.

Website: www.sparkminda.com

MINDA CORPORATION LIMITED CIN: L74899DL1985PLC020401 REGD. OFFICE : A-15, Ashok Vihar, Phase 1, Delhi- 110052 investor@mindacorporation.com (Website: www.sparkminda.com)							
STATEMENT OF UNAUDITED STANDALONE FINANCIAL RESULTS FOR THE QUARTER AND HALF YEAR ENDED 30 SEPTEMBER 2020							
	(Rs in lakh Quarter ended Half year ended Year Ende						
Particulars	30 September 2020	30 June 2020	30 September 2019	30 September 2020	30 September 2019	31 March 2020	
	UNAUDITED	UNAUDITED	UNAUDITED	UNAUDITED	UNAUDITED	AUDITED	
1. Income (a) Revenue from operations (b) Other income Total income	63,567 744 64,311	16,911 902 17,813	52,891 1,050 53,941	80,478 1,646 82,124	109,175 1,849 111,024	213,051 4,791 217,842	
	04,311	17,015	55,941	62,124	111,024	217,042	
 2. Expenses a) Cost of materials consumed (including packing material) b) Purchases of stock-in-trade 	36,583 2,403	8,653 1,079	28,997 1,631	45,236 3,482	62,451 3,486	123,771 7,011	
c) Changes in inventories of finished good, work-in-progress and stock in traded) Employee benefits expense	1,604 9,175	877 4,968	1,916 7,732	2,481 14,143	1,152 16,412	(1,953) 33,526	
e) Finance costs f) Depreciation and amortization expense	1,095 2,370	766 1,929	956 2,023	1,861 4,299	1,961 4,041	3,893 8,230	
g) Other expenses	7,377	3,316	6,285	10,693	12,936	26,784	
Total expenses	60,607	21,588	49,540	82,195	102,439	201,262	
3. Profit / (Loss) from operations before exceptional item and taxes	3,704	(3,775)	4,401	(71)	8,585	16,580	
4. Exceptional item (refer note 5)	-	-	-	-	-	(36,655)	
5. Profit / (Loss) before taxes	3,704	(3,775)	4,401	(71)	8,585	(20,075)	
6. (a) Tax expense(b) Taxes adjustment related to earlier years	1,013	(903)	420	110 -	1,779	3,961 66	
7. Profit /(Loss) for the period after taxes (A)	2,691	(2,872)	3,981	(181)	6,806	(24,102)	
8. Other comprehensive income for the period (B) Item that will not be reclassified to profit and loss -Remeasurement of defined benefit liabilities (net of tax)	(59)	(24)	(190)	(83)	(207)	(137)	
9. Total comprehensive income for the period (A+B)	2,632	(2,896)	3,791	(264)	6,599	(24,239)	
10. Paid-up equity share capital (Face value Rs. 2 per share)	4,544	4,544	4,544	4,544	4,544	4,544	
11. Total Reserves						82,102	
 12. Earning per share (in Rs.) - (not annualised) a) Basic b) Diluted 	1.18 1.18	(1.26) (1.26)	1.75 1.75	(0.08) (0.08)	2.99 2.99	(10.61) (10.61)	



MINDA CORPORATION LIMITED CIN: L74899DL1985PLC020401 REGD. OFFICE : A15, Ashok Vihar, Phase 1, Delhi- 110052 investor@mindacorporation.com (Website: www.sparkminda.com) UNAUDITED STANDALONE STATEMENT OF ASSETS AND LIABILITIES AS AT 30 SEPTEMBER 2020

	Asa	(Rs. in Lakhs)	
Particulars	30 September 2020	at 31 March 2020	
	UNAUDITED	AUDITED	
ASSETS			
Non-current assets			
Property, plant and equipment	49,689	50,080	
Capital work-in-progress	5,240	2,750	
Goodwill	2,040	2,040	
Other Intangible assets	881	1,090	
Financial assets			
i. Investments	14,995	14,989	
ii. Loans	2,218	2,147	
iii. Other financial assets	2,659	873	
Income-tax assets	1,095	266	
Other non-current assets	886	1,202	
Total non-current assets	79,703	75,437	
Current assets			
Inventories	28,700	32,261	
Financial assets			
i. Trade receivables	34,191	32,697	
ii. Cash and cash equivalents	1,407	1,848	
iii. Other bank balances	40,694	37,630	
iv. Loans	44	73	
v. Other financial assets	764	454	
Other current assets	5,401	6,228	
Total current assets	111,201	111,191	
Total assets	190,904	186,628	
EQUITY AND LIABILITIES			
EQUITY			
Equity share capital	4,544	4,544	
Other equity	81,900	82,102	
Total equity	86,444	86,646	
LIABILITIES			
Non-current liabilities			
Financial Liabilities	15.246	11.407	
i. Borrowings	15,346	11,497	
ii. Lease liability	3,169	3,758 477	
Deferred tax liabilities (net)	322		
Provisions	2,034 309	2,250 337	
Other non-current liabilities			
Total non-current liabilities	21,180	18,319	
Current liabilities			
Financial liabilities			
i. Borrowings	19,440	16,649	
i. Lease liability	1,522	1,683	
	-,	-,	
	8,409	10,119	
(a) Total outstanding dues of micro and small enterprise(b) Total outstanding dues of creditors other than micro and small enterprise	35,003	32,061	
	15,292	18,595	
iv. Other financial liabilities Other current liabilities	2,775	1,782	
	554	489	
Provisions	285	285	
Current tax liabilities	83,280	81,663	
Total anyment lightling		01,003	
Total current liabilities Total liabilities	104,460	99,982	



MINDA CORPORATION LIMITED CIN: L74899DL1985PLC020401

CIN: L/4399DL1985FEC020401 REGD. OFFICE : A15, Ashok Vihar, Phase 1, Delhi- 110052 investor@mindacorporation.com (Website: www.sparkminda.com) UNAUDITED STANDALONE CASH FLOW STATEMENT FOR THE HALF YEAR ENDED 30 SEPTEMBER 2020

Particulars	Period ended 30 September 2020	(Rs in Lakhs Period ended 30 September 2019
rarucuars	UNAUDITED	UNAUDITED
A. CASH FLOW FROM OPERATING ACTIVITIES	UNAUDITED	UNAUDITED
(Loss)/ Profit before taxes	(71)	8,585
Adjustments for :-	(12)	0,000
Depreciation and amortisation expense	4,299	4,041
Credit impaired asset provided for	155	-
Interest expense	1,651	1,682
Loss on sale/discard of fixed assets (net)	92	18
Warranty expenses	30	37
Unrealised foreign exchange (profit) / loss (including mark to market on derivative contracts)	(111)	95
Interest income	(1,239)	(1,739
Financial assistance fees	(1,237)	(1,75)
Employee stock compensation expense	65	28
Operating cash flow before changes in following assets and liabilities	4.871	12.683
(Increase) / Decrease in trade receivables	(1,563)	8,469
Decrease in inventories	3,561	1,738
Decrease in loans, other financial assets and other assets	2,372	1,431
Increase / (Decrease) in other financial liabilities and other liabilities	2,436	(561
(Decrease) /Increase in provisions	(292)	89
Increase / (Decrease) in trade payables	1,251	(2,363
Cash generated from operations	12,636	21,486
Income tax paid	(1,068)	(2,727
Net cash generated from operating activities (A)	11,568	18,759
B. CASH FLOW FROM INVESTING ACTIVITIES		
	(5.9(0))	(6.250
Purchase of property, plant and equipment	(5,869)	(6,359
Sale of property, plant and equipment Investment in subsidiaries	57	69
	-	(1,972
Loan given to subsidiary company (net)	-	(1,519
Loan repaid of subsidiary company	(9,059)	-
Investment made in bank deposits	(4,920)	(2,884
Interest received Net cash used in investing activities (B)	1,048 (18,743)	1,453 (11,212
C. CASH FLOW FROM FINANCING ACTIVITIES		. ,
Proceeds from /(Repayment) of current borrowings (net)	2,790	(1,973
Proceeds from /(Repayment) of carrent borrowings (net)	6,373	(1,827
Interest paid (including interest on lease liability Rs. 247; previous period Rs. 296)	(1,590)	(1,736
Repayment of lease liability	(839)	(1,750
Net cash generated / (used in) from financing activities (C)	6,734	(6,317
		1.000
Net (Decrease) / Increase in cash and cash equivalents (A + B + C)	(441)	1,230
Cash and cash equivalents at the beginning of the year	1,848	625
Cash and cash equivalents as at the end of the year	1,407	1,8



MINDA CORPORATION LIMITED CIN: L74899DL1985PLC020401 REGD. OFFICE : A-15, Ashok Vihar, Phase 1, Delhi- 110052 investor@mindacorporation.com (Website: www.sparkminda.com) NOTES TO UNAUDITED STANDALONE FINANCIAL RESULTS FOR THE QUARTER AND HALF YEAR ENDED 30 SEPTEMBER 2020

1) The above Statement of Unaudited Standalone Financial Results for the quarter and half year ended 30 September 2020, have been reviewed by the Audit Committee and approved by the Board of Directors at their meeting held on 05 November 2020. The same along with the report of the Statutory auditors has been filed with the Stock Exchanges and is also available on the Company's website at www.sparkminda.com.

2) As per Ind-AS 108, Operating segments have been defined based on the regular review by the Company's Chief Operating Decision Maker to assess the performance of each segment and to make decision about allocation of resources. The Company's business activities fall within single primary operating segment, viz, manufacturing of Automobile Components and Parts thereof. Accordingly, disclosures under Ind AS 108, Operating Segments are not required to be made.

3) The proceeds of Rs. 30,595 Lakhs from Qualified Institutional Placement (QIP) of equity shares raised during the quarter ended 30 June 2018, for the objects of working capital requirement, repayment of outstanding loan, investment in subsidiaries and joint ventures, to fund growth and expansion and towards corporate general purpose, remains unutilised as at 30 September 2020 and invested in interest bearing fixed deposits.

4) On account of the spread of COVID-19, the Government of India had imposed a complete nation-wide lockdown on 25 March 2020 leading to shut down of the Company's manufacturing facilities and logistics operations. Since then the government of India has progressively relaxed lockdown conditions and has allowed most of the industries and businesses to resume operations in a phased manner. During the previous quarter, the Company had resumed its manufacturing facilities. Management believes that the impact of pandemic seems to be temporary in nature and is not likely to have an impact on the recoverability of the carrying value of its assets as at 30 September 2020. The management is continuously and closely monitoring the developments and possible effects that may result from the current pandemic on its financial condition, liquidity and operations and is actively working to minimize the impact of this unprecedented situation. As the situation is still continuously evolving, the eventual impact may be different from the estimates made as of the date of approval of these financial results.

5) The Board of Directors of the Company in their meeting held on 09 June 2020 decided to withdraw the financial support to its material wholly owned subsidiary Minda KTSN Plastic Solutions GmbH Co. & KG, Germany (MKTSN), pursuant to which MKTSN filed for insolvency.

Accordingly, management assessed the recoverability of investment, loans and other receivables given to MKTSN based on the financial statements of MKTSN and recorded impairment loss of Rs. 27,952 lakhs in respect of its investments, loans and other receivables from MKTSN. Further, the management also provided for Rs. 8,703 lakhs pursuant to guarantee given by the Company to banks in respect of loans taken by MKTSN. The total charge of Rs. 36,655 lakhs was presented as exceptional items in the Statement of Audited Standalone Financial Results for the quarter and year ended 31 March 2020.

6) The Code on Social Security, 2020 ('Code') relating to employee benefits during employment and post-employment benefits received Presidential assent in September 2020. The Code has been published in the Gazette of India. However, the date on which the Code will come into effect has not been notified. The Company will assess the impact of the Code when it comes into effect and will record any related impact in the period the Code becomes effective.

For and on behalf of the Board of Directors of

Minda Corporation Limited 0 Ashok Minda

Chairman & Group CEO

Place: Gurugram Date: 05 November 2020



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MINDA CORPORATION LIMITED CIN: L74899DL1985PLC020401 REGD. OFFICE : A-15, Ashok Vihar, Phase 1, Delhi- 110052 investor@mindacorporation.com (Website: www.sparkminda.com) STATEMENT OF UNAUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER AND HALF YEAR ENDED 30 SEPTEMBER 2020 (Rs in lakhs) **Ouarter ended** Half year ended Year Ended Particulars 30 September 2020 30 June 2020 30 September 2019 30 September 2020 30 September 2019 31 March 2020 UNAUDITED UNAUDITED UNAUDITED UNAUDITED UNAUDITED AUDITED . Income a) Revenue from operations 65,610 17,796 55,853 83,406 114,260 222,256 (b) Other income 745 887 834 1.632 1.547 4.260 Total income 66,355 18,683 56,687 85,038 115,807 226,516 2. Expenses a) Cost of materials consumed (including packing material) 37.429 9.011 30,482 46,440 65.011 128.385 b) Purchases of stock-in-trade 2.662 1.197 1.772 3.859 3.750 7.527 c) Changes in inventories of finished good, work-in-progress and stock in trade 1,562 865 2,049 2,427 1,170 (2,073) d) Employee benefits expense 9,654 5,381 8,285 15,035 17,482 35,663 1,095 766 911 1,861 1,961 3,893 e) Finance costs 2,479 2,031 2,133 4,510 4,262 f) Depreciation and amortization expense 8,662 11,022 g) Other expenses 7.648 3.374 6.554 13,468 28,211 Total expenses 62,529 22,625 52,186 85,154 107,104 210,268 3. Profit / (Loss) from continuing operations before share of profit of joint ventures/ associate 3,826 4,501 (3,942 (116) 8,703 16,248 nd taxes . Share of (Loss) / profit of joint ventures/associate (net of taxes) (165) (583 288 (748) 571 1,245 (4,525 4,789 9,274 17,493 . Profit / (Loss) before taxes from continuing operations 3,661 (864) . (a) Tax expense 1.021 (891) 475 130 1.865 3.871 (b) Tax adjustments related to earlier years 58 58 66 (1,052) . Profit / (Loss) for the period after taxes from continuing operations (A) 2.582 (3.634 4.314 7,409 13.556 (3,605) 94 (576 94 (1,774) . Profit / (Loss) from discontinued operations before exceptional item and taxes (refer note-7) -(29,329) **D.** Exceptional item (refer note 6) 10. Profit / (Loss) before taxes from discontinued operations (refer note 7) 94 (576) 94 (1,774) (32,934) 11. Tax expense related to discontinued operations 23 (200) 603 94 94 (599) (1.574)(33,537) 12. Profit / (Loss) for the period after taxes from discontinued operations (B) 3. Profit / (Loss) for the period after taxes (A+B) 2,582 (3,540 3,715 (958) 5,835 (19,981) 14. Other comprehensive income for the period (C) a) Item that will not be reclassified to profit and loss (59) (207) (124) Remeasurement of defined benefit liabilities for holding and subsidiaries (net of tax) (24) (190 (83) Joint Ventures share of remeasurement of defined benefit liabilities (net of tax) (6) 10 (62 (58) (59) (b) Item that will be reclassified to profit and loss Exchange difference in translating financial statement of continuing foreign operations (71) 315 185 244 116 (100)Exchange difference in translating financial statement of discontinued foreign operations (491 (97 (491 (69) 820 2.446 15. Total comprehensive income for the period (A+B+C) (3.730)3.551 (1.284)5.617 (19.444)4,530 4,527 4,527 16. Paid-up equity share capital 4,532 4,532 4,530 Face value Rs. 2 per share) 17. Total reserves 92 984 18. Earning per share (in Rs.) from continuing operation (not annualised) 1.16 (1.63 1.94 (0.47) 3.33 6.09 a) Basic b) Diluted 1.14 (1.63 1.90 (0.47)3.26 6.09 19. Earning per share (in Rs.) from discontinued operation (not annualised) 0.04 (0.27 (0.71)(15.07) a) Basic 0.04 b) Diluted _ 0.04 (0.27 0.04 (0.71)(15.07) 20. Earning per share (in Rs.) from continuing and discontinued operation (not annualised) a) Basic 1.16 (1.59) 1.67 (0.43) 2.63 (8.98) b) Diluted 1.14 (1.59 1.63 (0.43)2.57 (8.98)



MINDA CORPORATION LIMITED CIN: L74899DL1985PLC020401 REGD. OFFICE : A15, Ashok Vihar, Phase 1, Delhi- 110052 investor@mindacorporation.com (Website: www.sparkminda.com) UNAUDITED CONSOLIDATED STATEMENT OF ASSETS AND LIABILITIES AS AT 30 SEPTEMBER 2020

		(Rs. in Lakhs)	
Particulars	30 September 2020	As at 31 March 2020 *	
	UNAUDITED	AUDITED	
ASSETS	UNAUDITED	ACDITED	
Non-current assets			
Property, plant and equipment	52,507	52,915	
Capital work-in-progress	5,340	2,846	
Goodwill	2,993	2,993	
Other intangible assets	888	1,101	
Financial assets	16 974	17,612	
i. Investments	16,874 1,230	1,612	
ii. Loans	1,230	1,150	
iii. Other financial assets	1,072	173	
Deferred tax assets (net) Income-tax assets	1,095	273	
Other non-current assets	886	1,202	
Total non-current assets	83,871	80,281	
		, -	
Current assets			
Property, plant and equipment	-	19,280	
Capital work-in-progress	-	8	
Inventories	30,224	39,490	
Financial assets			
i. Trade receivables	35,470	38,976	
ii. Cash and cash equivalents	4,785	9,466	
iii. Other bank balances	40,870	37,769	
iv. Loans	47	144 498	
v. Other financial assets	831 5,726	498 6,935	
Other current assets	117,953	152,566	
Total current assets	117,555	152,500	
Total assets	201,824	232,847	
EQUITY AND LIABILITIES			
EQUITY			
Equity share capital	4,532	4,530	
Other equity	90,422	92,984	
Total equity	94,954	97,514	
LIABILITIES			
Non-current liabilities Financial Liabilities			
i. Borrowings	15,346	11,497	
ii. Lease liability	3,169	3,758	
Deferred tax liabilities (net)	322	477	
Provisions	2,344	2,519	
Other non-current liabilities	309	337	
Total non-current liabilities	21,490	18,588	
Current liabilities			
Financial liabilities	19,440	31,239	
i. Borrowings	1,522	5,060	
ii. Lease liability iii. Trade payables	1,022	5,000	
 (a) Total outstanding dues of micro and small enterprise 	8,409	10,119	
(a) Fotal outstanding dues of micro and small enterprise(b) Total outstanding dues of creditors other than micro and small enterprise	36,201	40,812	
iv. Other financial liabilities	15,399	16,544	
Other current liabilities	3,150	3,617	
Provisions	965	9,026	
Current tax liabilities	294	328	
Total current liabilities	85,380	116,745	
Total liabilities	106,870	135,333	
Total equity and liabilities	201,824	232,847	



MINDA CORPORATION LIMITED CIN: L74899DL1985PLC020401 REGD. OFFICE : A-15, Ashok Vihar, Phase 1, Delhi- 110052 investor@mindacorporation.com (Website: www.sparkminda.com) UNAUDITED CONSOLIDATED CASH FLOW STATEMENT FOR THE HALF YEAR ENDED 30 SEPTEMBER 2020

		(Rs. in Lakhs)	
Particulars	Period ended 30 September 2020 UNAUDITED	Period ended 30 September 2019 UNAUDITED	
A. CASH FLOW FROM OPERATING ACTIVITIES			
(Loss) / Profit before taxes			
-Continuing Operations	(864)	9,274	
-Discontinued Operations	94	(1,774)	
Adjustments for :-			
Depreciation and amortisation expense	4,510	5,789	
Share of loss / (profits) of joint ventures and associate (net of taxes)	748	(571)	
Credit impaired assets provided for	155	-	
Interest expense	1,776	2,438	
Loss on sale/discard of fixed assets (net)	92	18	
Interest income	(1,298)	(1,467)	
Liabilities / provisions no longer required written back	(113)	(106)	
Unrealised foreign exchange (profit) / loss (including mark to market on derivative contracts)	(111)	96	
Warranty expenses	46	425	
Employee stock compensation expense	65	28	
Operating cash flow before changes in following assets and liabilities	5,100	14,150	
Decrease in trade receivables	359	9,091	
Decrease in inventories	3,543	6,015	
(Increase) / decrease in loans, other financial assets and other assets	(1,045)	873	
Increase/ (decrease) in trade payables	88	(4,212)	
Increase in other financial liabilities and other liabilities	3,799	1,780	
Decrease in provisions	(23)	(174)	
Cash generated from operations	11,821	27,523	
Income tax paid	(1,231)	(2,733)	
Net cash generated from operating activities (A)	10,590	24,790	
B. CASH FLOW FROM INVESTING ACTIVITIES			
Purchase of property, plant and equipment	(5,882)	(7,815)	
Sale of property, plant and equipment	(3,382)	(7,815)	
Investment made in bank deposits (held for initial maturity of more than 3 months) (net)	(4,957)		
Proceeds from sale of treasury shares	53	(2,173)	
Interest received	1,032	-	
Net cash used in investing activities (B)	(9,697)	1,970 (7,934)	
iver cash used in investing activities (B)	(9,097)	(7,334)	
C. CASH FLOW FROM FINANCING ACTIVITIES			
Proceeds / (repayment) from / of non current borrowings (net)	6,464	(7,506)	
Repayment of current borrowings (net)	(7,360)	(2,158)	
Interest paid (including interest on lease liability Rs. 247; previous period Rs. 437)	(1,653)	(2,991)	
Repayment of lease liability	(1,075)	(1,220)	
Net cash used in financing activities (C)	(3,624)	(13,875)	
Net (decrease) / increase in cash and cash equivalents $(A + B + C)$	(2,731)	2,981	
Cash and cash equivalents at the beginning of the year	9,466	3,033	
Translation adjustment on cash balance	(58)	10	
Adjustment: cash and cash equivalents on deconsolidation of Minda KTSN and its subsidiaries (refer note 6)	(1,892)	-	
regulations and easy equivalents on deconsolidation of fillinda refort and its subsidiaties (refer note 0)	(1,0)2)		

Notes:

Cash flow attributable to the operating, investing and financing activities of discontinued operations is presented below:

Particulars	Period ended 30 September 2020 UNAUDITED	Period ended 30 September 2019 UNAUDITED
Net cash (used in) / generated from operating activities	(1,365)	5,478
Net cash used in investing activities	(9)	(1,307)
Net cash used in financing activities	(1,666)	(3,461)

MINDA CORPORATION LIMITED CIN: 1748990L1985PL C020401

REGD. OFFICE : A-15, Ashok Vihar, Phase 1, Delhi- 110052

investor@mindacorporation.com (Website: www.sparkminda.com) NOTES TO UNAUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER AND HALF YEAR ENDED 30 SEPTEMBER 2020

1) The above Statement of Unaudited Consolidated Financial Results for the quarter and half year ended 30 September 2020, have been reviewed by the Audit Committee and approved by the Board of Directors at their meeting held on 05 November 2020. The same along with the report of the Statutory auditors has been filed with the Stock Exchanges and is also available on the Company's website at www.sparkminda.com.

2) As per Ind-AS 108, Operating segments have been defined based on the regular review by the Company's Chief Operating Decision Maker to assess the performance of each segment and to make decision about allocation of resources. The Group's business activities fall within single primary operating segment, viz, manufacturing of Automobile Components and Parts thereof. Accordingly, disclosures under Ind AS 108, Operating Segments are not required to be made.

3) The proceeds of Rs. 30,595 Lakhs from Qualified Institutional Placement (QIP) of equity shares raised during the quarter ended 30 June 2018, for the objects of working capital requirement, repayment of outstanding loan, investment in subsidiaries and joint ventures, to fund growth and expansion and towards corporate general purpose, remains unutilised as at 30 September 2020 and invested in interest bearing fixed deposits.

4) The Standalone results of the Company are available on Company's website www.sparkminda.com .The key standalone financial information of the Company is given below:-

	Quarter ended			Half yea	r ended	(Rs. in Lakhs) Year Ended
Particulars	30 September 2020	30 September 2020 30 June 2020 30 September 2019 3			30 September 2019	31 March 2020
	UNAUDITED	UNAUDITED	UNAUDITED	UNAUDITED	UNAUDITED	AUDITED
Total income	64,311	17,813	53,941	82,124	111,024	217,842
Profit / (Loss) before taxes	3,704	(3,775)	4,401	(71)	8,585	(20,075)
Profit / (Loss) for the period after taxes	2,691	(2,872)	3,981	(181)	6,806	(24,102)

5) On account of the spread of COVID-19, the Government of India had imposed a complete nation-wide lockdown on 25 March 2020 leading to shut down of the Company's manufacturing facilities and logistics operations. Since then the government of India has progressively relaxed lockdown conditions and has allowed most of the industries and businesses to resume operations in a phased manner. During the previous quarter, the Company had resumed its manufacturing facilities. Management believes that the impact of pandemic seems to be temporary in nature and is not likely to have an impact on the recoverability of the carrying value of its assets as at 30 September 2020. The management is continuously and closely monitoring the developments and possible effects that may result from the current pandemic on its financial condition, liquidity and operations and is actively working to minimize the impact of this unprecedented situation. As the situation is still continuously evolving, the eventual impact may be different from the estimates made as of the date of approval of these financial results.

6) The Board of Directors of the Company, in their meeting held dated 09 June 2020 decided to withdraw the financial support to its material wholly owned subsidiary Minda KTSN Plastic Solutions GmbH Co. & KG, Germany (MKTSN), pursuant to which MKTSN filed for insolvency. Accordingly, MKTSN prepared its financial statements for the year ended 31 March 2020 on the assumption that the fundamental accounting assumption of going concern is no longer appropriate.

Pursuant to above, the Group recorded impairment charge of Rs. 29,329 lakhs which was presented as exceptional items in the Statement of audited consolidated financial results for the quarter and year ended 31 March 2020, in respect of goodwill relating to MKTSN and reduction in carrying value of property, plant and equipment and other assets of MKTSN.

7) In terms of Ind AS 105 -" Non current assets held for sale and discontinued operations", operations of MKTSN has been classified as "Discontinued Operations" w.e.f. 09 June 2020, particulars of discontinued operations disclosed in the results are as follows:

						(Rs in lakhs)	
		Quarter ended			Half year ended		
Particulars	30 September 2020	30 June 2020	30 September 2019	30 September 2020	30 September 2019	31 March 2020	
	UNAUDITED	UNAUDITED	UNAUDITED	UNAUDITED	UNAUDITED	AUDITED	
Total Income	-	4,097	17,731	4,097	30,259	59,219	
Total expenses	-	4,003	18,307	4,003	32,033	62,824	
Exceptional item	-	-	-	-	-	(29,329)	
Profit/(Loss) before taxes from discontinued operations	-	94	(576)	94	(1,774)	(32,934)	
Tax expense related to discontinued operations	-	-	23	-	(200)	603	
Profit/(Loss) for the period after taxes from discontinued operations	-	94	(599)	94	(1,574)	(33,537)	

Pursuant to requirements of Ind AS 105, the amounts in the consolidated financial results have been presented for continuing operations, as if the operations had been discontinued from the start of the previous year, as applicable, unless otherwise stated.

8) The Code on Social Security, 2020 ('Code') relating to employee benefits during employment and post-employment benefits received Presidential assent in September 2020. The Code has been published in the Gazette of India. However, the date on which the Code will come into effect has not been notified. The Company will assess the impact of the Code when it comes into effect and will record any related impact in the period the Code becomes effective.

For and on behalf of the Board of Directors of Minda Corporation Limited

Ashok Minda Chairman & Group CEO

Place: Gurugram Date: 05 November 2020

BSR&Co.LLP

Chartered Accountants

Building No. 10, 12th Floor, Tower-C, DLF Cyber City, Phase-II, Gurugram - 122 002, India Telephone: Fax: +91 124 719 1000 +91 124 235 8613

To Board of Directors of Minda Corporation Limited

- We have reviewed the accompanying Statement of unaudited standalone financial results of Minda Corporation Limited ("the Company") for the quarter ended 30 September 2020 and year to date results for the period from 1 April 2020 to 30 September 2020 ("the Statement").
- 2. This Statement, which is the responsibility of the Company's management and approved by the Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "*Interim Financial Reporting*" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosures Requirements) Regulations, 2015, as amended ("Listing Regulations"). Our responsibility is to issue a report on the Statement based on our review.
- 3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review is limited primarily to inquiries of company personnel and analytical procedures applied to financial data and thus provides less assurance than an audit. We have not performed an audit and accordingly, we do not express an audit opinion.
- 4. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with applicable accounting standards and other recognised accounting practices and policies has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

For **B S R & Co. LLP** Chartered Accountants ICAI Firm Registration No.: 101248W/W-100022

Shashank Agarwal Partner Membership No.: 095109 UDIN: 20095109AAAAIF9592

Place: Gurugram Date: 5 November 2020

B S R & Co. to partnership firm with Registration No. 6A81223 converted into B S R & Co. U.P (a Linsted Liability Partnership with LLP Registration No. AA8-8161) with effect from October 14, 2013. Registered Office: 14th Root, Centel Wing, Tower 4, Nesco Center, Western Express Highway, Goregeon (East), Mumbei – 400063

BSR&Co.LLP

Chartered Accountants

Building No. 10, 12th Floor, Tower-C, DLF Cyber City, Phase-II, Gurugram – 122 002, India Telephone: Fax: +91 124 719 1000 +91 124 235 8613

To Board of Directors of Minda Corporation Limited

- 1. We have reviewed the accompanying Statement of unaudited consolidated financial results of Minda Corporation Limited ("the Parent", or, "the Company") and its subsidiaries (the Parent and its subsidiaries together referred to as "the Group"), and its share of the net loss after tax and total comprehensive loss of its associate and joint ventures for the quarter ended 30 September 2020 and year to date results for the equirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("Listing Regulations").
- 2. This Statement, which is the responsibility of the Parent's management and approved by the Parent's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. Our responsibility is to express a conclusion on the Statement based on our review.
- 3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

We also performed procedures in accordance with the circular issued by the SEBI under Regulation 33 (8) of the Listing Regulations, to the extent applicable.

4. The Statement includes the results of the following entities:

(a) Subsidiaries:

- a. Minda KTSN Plastic Solutions GmbH & Co. KG *
- b. Minda KTSN Plastic and Tooling Solutions Sp Z *
- c. KTSN Kunststofftechnik Sachsen Beteiligungs- GmbH *
- d. Minda KTSN Plastic Solutions Mexico, S. de R.L. de C.V *
- e. Minda KTSN Plastic Solutions S.R.O *
- f. Minda Europe B.V.
- g. Almighty International PTE Limited
- h. PT Minda Automotive Indonesia
- i. PT Minda Automotive Trading Indonesia
- j. Minda Vietnam Automotive Company Limited
- k. Minda Corporation Ltd.- Employees Stock Option Scheme
- 1. Spark Minda Foundation

*upto 8 June 2020

BSR& Co. (a partnership firm with Registration No. BA61223) converted into BSR& Co. LLP a Limited Liability Partnership with LLP Registration No. AAB-8181) with effect from October 14, 2013 14th Floor, Central Wing, Tower 4, Nesco Center, Western Express Highway, Goregeon (Esst), Mumbri - 400063

(b) Joint Ventures/ associate

- a. Minda Stoneridge Instruments Limited (joint venture)
- b. Minda VAST Access Systems Private Limited (joint venture)
- c. Furukawa Minda Electric Private Limited (associate)
- 5. Based on our review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of the review reports of the other auditors referred to in paragraph 7 below, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standard and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.
- 6. We draw attention to note 6 of the unaudited consolidated financial results, which describe that the going concern basis of preparing the financial statements has not been used for its wholly owned subsidiary, Minda KTSN Plastic Solutions Gmbh & Co. KG, Germany (including its step down subsidiaries) for the quarter ended 30 September 2020 and period ended 30 September 2020 and year ended 31 March 2020, because the Board of Directors of the Company, have decided to withdraw the financial support, pursuant to which Minda KTSN Plastic Solutions Gmbh & Co. KG, Germany has filed for insolvency.

Our conclusion is not modified in respect of the above matter.

7. We did not review the interim financial information of seven subsidiaries included in the Statement, whose interim financial information reflect total assets (before consolidation adjustment) of Rs. 16,550 Lakhs as at 30 September 2020 and total revenues (before consolidation adjustment) of Rs. 2,789 Lakhs and Rs. 4,218 Lakhs, total net profit after tax (before consolidation adjustment) of Rs. 73 Lakhs and total net loss (before consolidation adjustment) of Rs. 90 Lakhs and total comprehensive income (before consolidation adjustment) of Rs. 261 Lakhs and Rs. 142 Lakhs, for the guarter ended 30 September 2020 and for the period from 1 April 2020 to 30 September 2020, respectively and net cash inflow of Rs. 755 Lakhs (before consolidation adjustment) for the period from 1 April 2020 to 30 September 2020, as considered in the unaudited consolidated financial results. The unaudited consolidated financial results include the net loss after tax from discontinued operations of Rs. 35 Lakhs (before consolidation adjustment) and total comprehensive loss from discontinued operations of Rs. 526 Lakhs (before consolidation adjustment) for the period from 1 April 2020 to 8 June 2020, and net cash outflow of Rs. 3,103 Lakhs (before consolidation adjustment) for the period from 1 April 2020 to 8 June 2020, as considered in the Statement, in respect of five subsidiaries, whose interim financial information have not been reviewed by us. The unaudited consolidated financial results also include the Group's share of net loss after tax of Rs. 536 Lakhs and Rs. 831 Lakhs and total comprehensive loss of Rs. 536 Lakhs and Rs. 831 lakhs for the quarter ended 30 September 2020 and for the period from 1 April 2020 to 30 September 2020, respectively, as considered in the Statement, in respect of one associate, whose interim financial information have not been reviewed by us. These interim financial information have been reviewed by other auditors whose reports have been furnished to us by the management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries and associate, is based solely on the reports of the other auditors and the procedures performed by us as stated in paragraph 3 above.



BSR&Co.LLP

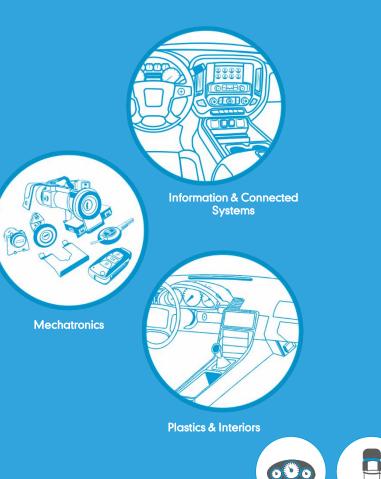
Certain of these subsidiaries are located outside India whose interim financial information have been prepared in accordance with accounting principles generally accepted in their respective countries and which have been reviewed by other auditors under generally accepted review standards applicable in their respective countries. The Company's management has converted the interim financial information of such subsidiaries located outside India from accounting principles generally accepted in their respective countries to accounting principles generally accepted in their respective countries to accounting principles generally accepted in their respective countries to accounting principles generally accepted in their respective countries to accounting principles generally accepted in their respective countries to accounting principles generally accepted in their respective countries to accounting principles generally accepted in their respective countries to accounting principles generally accepted in their respective countries to accounting principles generally accepted in their respective countries to accounting principles generally accepted in their respective countries to accounting principles generally accepted in their respective countries to accounting principles generally accepted in their respective countries to accounting principles generally accepted in their respective countries to accounting principles generally accepted in their respective countries to accounting principles generally accepted in the principles generally accepted in the principles and affairs of such subsidiaries located outside India is based on the report of other auditors and the conversion adjustments prepared by the management of the Company and reviewed by us.

Our conclusion is not modified in respect of the above matter.

For **B** S R & Co. LLP Chartered Accountants ICAI Firm Registration No.: 10/248W/W-100022

Shashank Agarwal Partner Membership No.: 095109 UDIN: 20095109AAAAIG5654

Place: Gurugram Date: 5 November 2020





Powered by Passion

Minda Corporation Limited (NSE: MINDACORP; BSE: 538962)

Q2 FY2021 Earnings Presentation

November 2020



Sensors

Wiring Harness

Harness

Locks Do

Door Handles

Starter Motors

Al & Zn Cutting Parts

Plastic Component

Table of Contents



- 1. Quarterly & Half Yearly Updates
 - Company Snapshot
 - ✤ Industry at Glance
 - Financial Performance
 - Business Orders, Awards and CSR

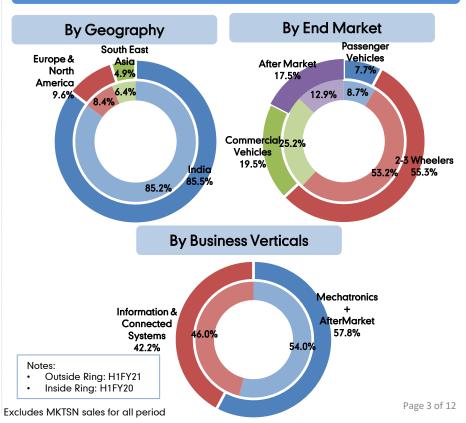




Diversified product portfolio, global customers, strong manufacturing and advanced R&D with six decades of automotive experience

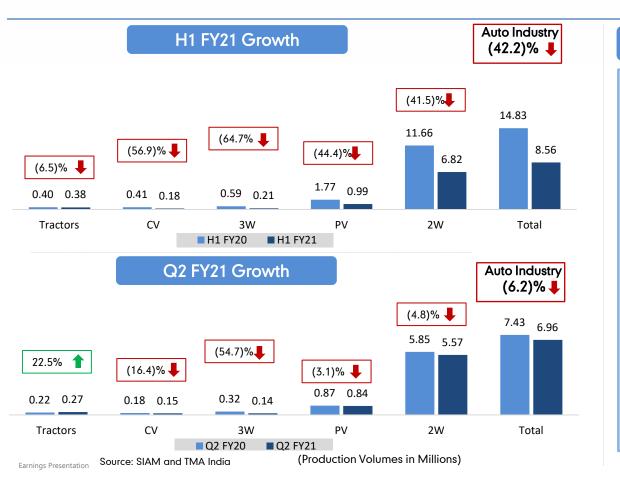
Revenue	Rs. 28,131 mn (FY2020)
Business Verticals	 Mechatronics Information & Connected Systems Plastics & Interiors Aftermarket
Key Customers	Ashok Leyland, Bajaj Auto, CNH, Hero Moto Corp, Honda Motorcycle and Scooter India, Hyundai, Mahindra & Mahindra, Maruti Suzuki, Suzuki Motorcycle, TVS Motor, Tata Motors, VE Commercial Vehicles, Yamaha Motor
Manufacturing Facilities	30 Manufacturing facilities strategically located providing support to OEMs
R&D Capabilities	Advanced Engineering Centre of Electronics & Mechatronics in Pune (SMIT) and multiple specialised R&D Centre across India
Market Capitalisation (as of 30th Sept 2020)	Approx. Rs. 17,050 mn

Revenue Breakdown H1FY21 (and H1FY20)



Earnings Presentation





Commentary In Q2FY21 we saw month on month improvement in the Automotive production as economic activity picks on sequential basis Positive attraction in certain segment ٠ due to:-Preference for personal transport ٠ Restocking of BS VI inventory • Agriculture sector growing ٠ Volumes still impacted by:-• Subdued economic environment ٠ Lower consumer sentiment ٠ Partial unlock in various states ٠

Consolidated Performance – Q2 & H1 FY21



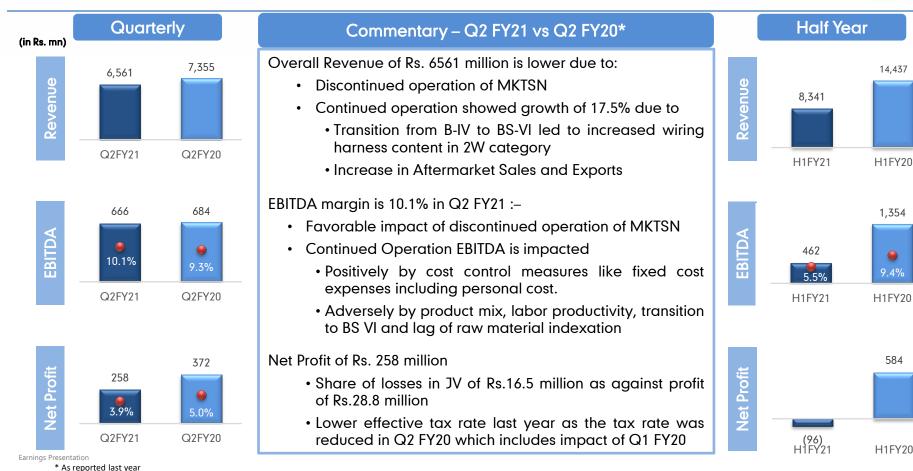
	Q2	Q2 FY20	Q1	Half Year	Half Year FY20
(Rs. Million)	FY21	As reported last year	FY21	FY21	As reported last year
Operating Revenue	6,561	7,355	1,780	8,341	14,437
Other Income	75	87	89	163	170
EBITDA <i>Margin (%)</i>	666 10.1%	684 <i>9.3%</i>	(203) <i>(11.4)%</i>	462 5.5%	1,354 <i>9.4%</i>
Profit Before Tax (PBT) - from Continued Operations <i>Margin (%)</i>	366 5.5%	421 <i>5.7%</i>	(453) <i>(24.2)%</i>	(86) <i>(1.0)%</i>	750 <i>5.1%</i>
Profit After Tax (PAT) - from Continued Operations	258	372	(363)	(105)	584
Profit from discontinued operations (net of taxes)	-	-	9	9	-
Profit After Tax (PAT) <i>Margin (%)</i>	258 <i>3.9%</i>	372 <i>5.0%</i>	(354) <i>(18.9)%</i>	(96) (1.1)%	584 <i>4.0%</i>

Notes: Q2 FY20 reinstated figures for continued operations are :- Revenue Rs. 5,585 mn and PBT is Rs.479 mn H1 FY20 reinstated figures for continued operations are :- Revenue Rs. 11,426 mn and PBT is Rs.927 mn EBITDA margins are based on Operating Revenue

Earnings Presentation

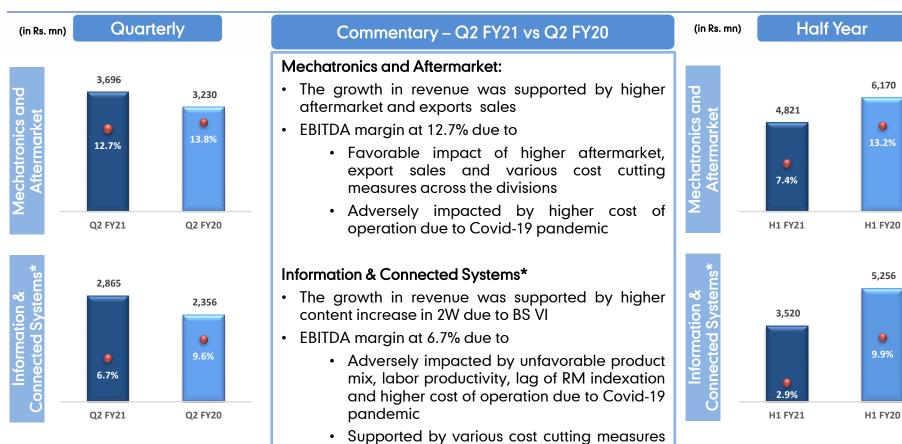
Consolidated Performance – Q2 & H1 FY21





Business Verticals Performance – Q2 & H1 FY21





across the divisions

Consolidated Leverage Position



Particulars (Rs. mn)	Sept 30 th , 2020	Mar 31 st , 2020
Net Worth	9,495	9,751
Gross Debt	4,260	5,320
Less: Cash & Cash Equivalents (Inc. FDR)	4,750	4,724
Net Debt	(490)	596
Net Debt / Net Worth	N.A.	0.06 x

Rating Agencies	Instrument	Rating	
India Ratings & Research	Term Loan	IND AA- / Stable	
	Working capital limits (Fund-based and Non-fund-based)	IND AA-/Stable/IND A1+	
	Commercial paper	IND A1+	
CRISIL	Long Term	CRISIL A+/Stable	
	Short Term	CRISIL A1	

Note: For detailed financial, kindly refer to our website www.sparkminda.com



Business Orders, Awards and CSR



Business Updates – Q2 FY21

Lifetime order for Replacement business of approx.25,258 mn and New business of approx. Rs.5,149 mn booked in Q2 FY21

- Mechatronics : (In Q2 Lifetime order worth approx. Rs. 5,365 mn, YTD 20-21 Lifetime order worth approx. Rs. 9,341 mn)
 - Awarded Replacement business by leading 2W OEMs to supply Lockset (Lifetime business value of approx. Rs. 2,850 mn)
 - Awarded New business by leading 2W OEMs to supply Lockset (Lifetime business value of approx. Rs. 1,400 mn)
 - Awarded New Business by Tier 1 and OEMs to supply die-casting parts (Lifetime business value of approx. Rs. 478 mn)
 - Awarded New business in Starter motors & Alternator division (Lifetime business value of approx. Rs. 114 mn)
- Information & Connected Systems: (In Q2 Lifetime order worth approx. Rs. 25,000 mn, YTD 20-21 Lifetime order worth approx. Rs. 28,270 mn)
 - Replacement & New Business won to supply 'Wiring Harness' to CV OEMs (Lifetime business order of approx. Rs. 6,322 mn)
 - Won replacement prestigious order to supply 'Wiring Harness' to 2W OEMs (Lifetime business order of around Rs. 15,531 mn)
 - New Business awarded to supply 'Instrumental Cluster' to Tractor manufacturer (Lifetime business order of apx. Rs. 749 mn)
 - New Business awarded for 'Instrumental Cluster' from leading CV OEMs (Lifetime business order of approx. Rs. 220 mn)
- Plastics & Interiors : (In Q2 Lifetime order worth approx. Rs. 42 mn, YTD 19-20 Lifetime order worth approx. Rs. 176 mn)
 - Prestigious new business awarded to supply light weighting plastic parts to Engine manufacturer (Lifetime business order of approx. Rs. 42 mn)
- Others & Export :
 - Awarded New & Replacement Business in Wiring Harness Division (Lifetime business value of approx. Rs. 1,311 mn)
 - Awarded New Business in Wiring Harness in Asean Unit (Lifetime business order of approx. Rs 449 mn)

Awards/Recognition and Corporate Social Responsibility – Q2 FY2021





Thank You



This presentation contains statements that contain "forward looking statements" including, but without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to Minda Corporation Limited ("Minda Corp" or the Company) future business developments and economic performance.

While these forward looking statements indicate our assessment and future expectations concerning the development of our business, a number of risks, uncertainties and other unknown factors could cause actual developments and results to differ materially from our expectations.

These factors include, but are not limited to, general market, macro-economic, governmental and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors that could affect our business and financial performance.

Minda Corp undertakes no obligation to publicly revise any forward looking statements to reflect future / likely events or circumstances.



Corporate Office:

Plot No: 404-405, 5th Floor, Udyog Vihar, Phase-III Sector - 20, Gurugram - 122016 Tel: +91 124 469 8400 • Fax: +91 124 469 8450

Registered Office: A–15, Ashok Vihar, Phase – 1, Delhi – 110 052 INVESTOR RELATIONS CONTACT Bikash Dugar Lead-Investor Relations Minda Corporation Bikash.dugar@mindacorporation.com +91 124 469 8485

Ravi Gothwal / Vikas Luhach Churchgate Partners minda@churchgatepartners.com +91 22 6169 5988



Minda Corporation Limited

Media Press Release

Minda Corporation Continued Operations Reports Strong Revenue Growth of 17.5% and Double Digit EBITDA Margin of 10.1%

With a Focus on Share Holder Value Creation, Profitable Growth, and Customer Satisfaction, Minda Corp Board of Directors has approved :

- Appointment of Mr. Aakash Minda as an Additional Director in the category of Executive Director on the Board of the Company with effect from 5 November 2020.
- Preferential issuance of Equity shares amounting to 83 Cr to a fund managed by Phi Capital Management LLP, subject to approval of the shareholders at an EGM and other conditions precedents agreed between the parties.

Gurugram, India, Nov 5, 2020 – Minda Corporation Limited (referred to as "Minda Corp" or the "Company"; NSE: MINDACORP, BSE: 538962), the flagship company of Spark Minda today announced its financial results for the second quarter ended September 30, 2020.

Consolidated Q2 FY21

- Minda Corporation continued operations posted strong Operating Revenue of Rs. 6,561 million in Q2FY21, growth of 17.5%
- EBITDA of Rs. 666 million with margins in double digit of 10.1%
- Net Profit of Rs. 258 million with margins of 3.9%
- Focus on improving working capital management and judicial spent on capex has further strengthen the balance sheet. The Company has Cash & Cash Equivalent of Rs.4,750 million as against Gross debt of Rs.4,260 million.

Mr. Aakash Minda comes with a global experience of working in Automotive Industry across Europe, North America, and Asia. He started his career with Schaeffler Group in 2012 and then shifted to Spark Minda Group to kick- start his upward journey to become the CEO of Interior & Plastics Division in 2018 at Spark Minda Group.

Phi Capital investment team and its operating partners bring in rich and diverse background experience, especially within the automobile space. It has advised investee companies and will support Minda Corp in identifying value creation opportunities, performance management, financial planning and long-term strategy to create long-term sustainable value.

Commenting on his appointment as an Executive Director, Mr. Aakash Minda said:

"I am truly honoured and privileged to be a part of the Minda Corp board, especially in the times when the Group is changing guards to gear up for the future and take the next leap of growth. Minda Corp is at the ideal platform to exploit the emerging big trends in the automobile industry and I am excited to be given an opportunity to help & build significant value from this already strong base"

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Commenting on the results & events, Mr. Ashok Minda, Chairman and Group CEO said:



On Results:- "The auto industry in second quarter of FY21 saw sequential growth in demand as economy recovers from adverse impact of Covid-19. Two-wheelers, tractors and passenger vehicles saw revival in production and sales volumes, indicating preference for personal transport and growth in agriculture sector. The initial phase of festive period is indicating the sustenance of the demand and thus we are cautiously optimistic for the second half of the year.

I am pleased to report that Minda Corporation delivered Strong Consolidated Revenue from Continued Operations of Rs. 6,561 million, a growth of 17.5% on Y-o-Y basis despite decline in the industry over same period. The growth was driven by higher content per vehicle as industry transits from BS-IV to BS-VI and increase in aftermarket sales and exports. Reduction in fixed cost measures implemented by company in this period has helped us in achieving double digit EBITDA margins and a strong net cash position despite cost of operations and labour productivity getting adversely impacted due to covid-19 pandemic."

<u>On Other Board Announcement:-</u> "This is a momentous occasion for us and a very key milestone for the Group, where the next generation joins the board to take the group to newer height. Joining of Aakash Minda and getting Phi Capital as a financial investor in the Company is a perfect fit in Minda Corp's Big plans to achieve profitable growth and become technologically advanced organization to create value for all stake holders."

Financial Highlights

	Q2	Q2 FY20	Q1	HalfYear	HalfYearFY20
(Rs. Million)	FY21	As reported	FY21	FY21	As reported
Operating Revenue	6,561	7,355	1,780	8,341	14,437
Other Income	75	87	89	163	170
EBITDA Margin (%)	666 10.1%	684 <i>9.3%</i>	(203) <i>(11.4)%</i>	462 5.5%	1,354 <i>9.4%</i>
Profit Before Tax (PBT) - from Continued Operations	366	421	(453)	(86)	750
Margin (%)	5.5%	5.7%	(24.2)%	(1.0)%	5.1%
Profit After Tax (PAT) - from Continued Operations	258	372	(363)	(105)	584
Profit from discontinued operations (net of taxes)	-	-	9	9	-
Profit After Tax (PAT) <i>Margin (%)</i>	258 <i>3.9%</i>	372 5.0%	(354) <i>(18.9)%</i>	(96) (1.1)%	584 <i>4.0%</i>

Note: Q2 FY20 reinstated figures for continued operations are :- Revenue Rs. 5,585 mn and PBT is Rs.479 mn H1 FY20 reinstated figures for continued operations are :- Revenue Rs. 11,426 mn and PBT is Rs.927 mn EBITDA margins are based on Operating Revenue

Minda Corporation Limited (CIN: L74899DL1985PLC020401)

Plot No: 404-405, 5th Floor, Udyog Vihar, Phase-III, Sector-20, Gurugram 122016 (India). Tel: +91-124-4698450, website: <u>www.sparkminda.com</u> Registered Office: A-15, Ashok Vihar, Phase – 1, New Delhi, 110 052 (India)

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About Minda Corporation (BSE:538962; NSE:MINDACORP)

Minda Corporation is one of the leading automotive component manufacturing companies in India with a pan-India presence and significant international footprint. The Company was incorporated in 1985. Minda Corporation is the flagship company of Spark Minda, which was part of the erstwhile Minda Group. The Company has a diversified product portfolio that encompasses Mechatronics; Information and Connected Systems and Plastic and Interior for auto OEMs. These products cater to 2/3 wheelers, passenger vehicles, commercial vehicles, off-roaders and aftermarket. The Company has a diversified customer base including Indian and global original equipment manufacturers and Tier-1 customers.

For assimilating the latest technologies, Minda Corporation has a dedicated R&D facility and collaborations with the pioneers and leaders of the automobile industry. This has provided Minda Corporation with the cutting-edge in product design and technology to meet strict international quality standards.

Contact Details

Bikash Dugar (Lead- Investor Relations) <u>bikash.dugar@mindacorporation.com</u> +91-124-4698400 Minda Corporation For further information on Minda Corporation visit www.sparkminda.com Mayur Shah <u>mayur.shah@adfactorspr.com</u> +91 98201 49769 Adfactors PR

Safe Harbour

This release contains statements that contain "forward looking statements" including, but without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to Minda Corporation future business developments and economic performance. While these forward looking statements indicate our assessment and future expectations concerning the development of our business, a number of risks, uncertainties and other unknown factors could cause actual developments and results to differ materially from our expectations. These factors include, but are not limited to, general market, macro-economic, governmental and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors that could affect our business and financial performance. Minda Corporation undertakes no obligation to publicly revise any forward looking statements to reflect future / likely events or circumstances.