



Harrisons Malayalam Limited

24/1624, Bristow Road, Willingdon Island, Cochin 682003

CIN: L01119KL1978PLC002947

e-mail:hmlcorp@harrisonsmalayalam.com Website:www.harrisonsmalayalam.com

Tel: 0484-6624362 Fax: 0484-2668024

9th February, 2024

The Secretary
Bombay Stock Exchange Ltd.
Corporate Relationship Dept.
1st Floor, New Trading Ring
Rotunda Building, PJ Towers
Dalal Street, Fort
Mumbai - 400 001
Symbol: 500467

The Secretary
National Stock Exchange of India Ltd.
"Exchange Plaza", Bandra-Kurla Complex
Bandra (E)
Mumbai – 400 051
Symbol: HARRMALAYA

Dear Sirs,

OUTCOME OF BOARD MEETING

Pursuant to Regulation 30 of SEBI (LODR) Regulations 2015, we hereby intimate that the Board at its meeting held today has inter alia approved the Unaudited Financial results of the Company (Standalone and Consolidated) for the quarter ended December 31, 2023. Copy of the same is enclosed along with the Limited Review Report of the Auditors.

The Meeting commenced at 4:00 p.m. and concluded at 7.45 p.m.

Kindly take the above information on record.

Yours faithfully,
For **HARRISONS MALAYALAM LIMITED**

BINU

THOMA

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BINU THOMAS

Company Secretary

Digitally signed
by BINU
THOMAS
Date: 2024.02.09
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Encl.

Independent Auditor's Review Report on Standalone Unaudited Quarterly Financial Results and Year to Date Results of the Company pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended)

To the Board of Directors of Harrisons Malayalam Limited

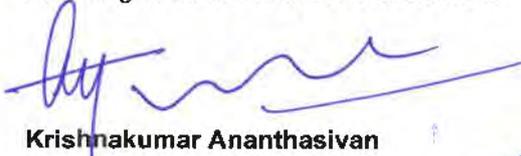
1. We have reviewed the accompanying statement of standalone unaudited financial results ('the Statement') of Harrisons Malayalam Limited ('the Company') for the quarter ended 31 December 2023 and the year to date results for the period 1 April 2023 to 31 December 2023, being submitted by the Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended) ('Listing Regulations').
2. The Statement, which is the responsibility of the Company's management and approved by the Company's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, Interim Financial Reporting ('Ind AS 34'), prescribed under section 133 of the Companies Act, 2013 ('the Act'), and other accounting principles generally accepted in India and is in compliance with the presentation and disclosure requirements of Regulation 33 of the Listing Regulations. Our responsibility is to express a conclusion on the Statement based on our review.
3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, Review of Interim Financial Information Performed by the Independent Auditor of the Entity, issued by the Institute of Chartered Accountants of India. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with the Standards on Auditing specified under section 143(10) of the Act, and consequently, does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.



Walker Chandiook & Co LLP

4. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in Ind AS 34, prescribed under section 133 of the Act, and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in accordance with the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended), including the manner in which it is to be disclosed, or that it contains any material misstatement.

For Walker Chandiook & Co LLP
Chartered Accountants
Firm Registration No: 001076N/N500013



Krishnakumar Ananthasivan
Partner
Membership No. 206229
UDIN: 24206229BKGQXS4552



Place: Kochi
Date: 09 February 2024



Harrisons Malayalam Limited

CIN:L01119KL1978PLC002947

Regd. Office : 24/1624 , Bristow Road, Kochi -682 003

Email: hmlcorp@harrisonsmalayalam.com Website: www.harrisonsmalayalam.com

STATEMENT OF UNAUDITED STANDALONE FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED 31 DECEMBER 2023

(₹ in lakhs except per share data)

Sl. No.	Particulars	Quarter ended			Nine months ended		Year ended
		31-Dec-23 Unaudited	30-Sep-23 Unaudited	31-Dec-22 Unaudited	31-Dec-23 Unaudited	31-Dec-22 Unaudited	31-Mar-23 Audited
1	Income						
	(a) Revenue from operations	12,955.47	12,173.44	13,206.19	34,713.81	36,884.50	48,676.59
	(b) Other income	262.59	151.64	155.14	635.80	459.11	711.51
	Total income	13,218.06	12,325.08	13,361.33	35,349.61	37,343.61	49,388.10
2	Expenses						
	(a) Cost of materials consumed	2,719.78	2,911.09	3,007.07	7,649.41	8,365.58	10,864.30
	(b) Purchase of stock-in-trade	1,012.72	1,078.89	662.35	3,429.02	2,329.29	3,447.42
	(c) Changes in inventories of finished goods, work in progress and stock-in-trade	(64.26)	(873.85)	(80.54)	(2,504.66)	(1,517.86)	(122.44)
	(d) Employee benefits expense	4,935.72	5,212.73	4,989.61	14,479.96	14,082.31	17,796.89
	(e) Finance costs	335.71	340.99	314.67	978.91	911.28	1,223.34
	(f) Depreciation and amortisation expense	139.27	128.67	107.94	385.41	292.63	436.09
	(g) Other expenses	3,471.29	3,741.20	3,687.01	10,705.74	11,147.14	13,964.75
	Total expenses	12,550.23	12,539.72	12,688.11	35,123.79	35,610.37	47,610.35
3	Profit / (loss) before exceptional items and tax (1 - 2)	667.83	(214.64)	673.22	225.82	1,733.24	1,777.75
4	Exceptional items	-	-	-	-	-	-
5	Profit / (loss) before tax (3 - 4)	667.83	(214.64)	673.22	225.82	1,733.24	1,777.75
6	Tax expenses (Refer note 4)	-	-	-	-	-	-
7	Profit / (loss) for the period / year after tax (5 - 6)	667.83	(214.64)	673.22	225.82	1,733.24	1,777.75
8	Other comprehensive income / (loss) (net of tax expense)						
	(i) Items that will not be reclassified to profit or loss	(129.94)	(246.30)	46.21	(389.83)	138.63	41.49
	(ii) Items that will be reclassified subsequently to profit or loss	-	-	-	-	-	-
	Other comprehensive income / (loss) (net of tax expense)	(129.94)	(246.30)	46.21	(389.83)	138.63	41.49
9	Total comprehensive income / (loss) for the period / year (7 + 8)	537.89	(460.94)	719.43	(164.01)	1,871.87	1,819.24
10	Paid up equity share capital (Face value of ₹ 10 / share)	1,845.43	1,845.43	1,845.43	1,845.43	1,845.43	1,845.43
11	Other equity						13,774.35
12	Earnings per share						
	(a) Basic (₹)	3.62	(1.16)	3.65	1.22	9.39	9.63
	(b) Diluted (₹)	3.62	(1.16)	3.65	1.22	9.39	9.63

Not annualised



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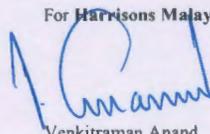


Notes:

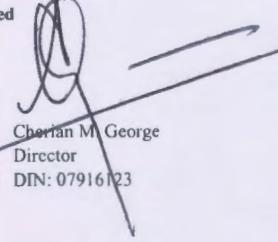
- 1 These unaudited standalone financial results have been prepared in accordance with Indian Accounting Standards (Ind AS) prescribed under Section 133 of the Companies Act, 2013 read with the relevant rules thereunder and in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.
- 2 Cost of materials consumed represents cost of green leaf, latex and tea used for blending, purchased from others.
- 3 The Company's core business is production of natural rubber and tea. The operations are conducted through plantation estates and factories based in Kerala and Tamil Nadu. The Company has considered business segments as the primary segment. The business segments are tea, rubber and others which have been identified taking into account the organisational structure as well as the differing risks and returns of these segments. The results for rubber segment includes income from sale of rubber trees.
- 4 With effect from 31 March 2020, the company elected to exercise the option permitted under section 115BAA, of Income Tax Act, 1961. Due to the unabsorbed depreciation and carry forward losses of earlier years and certain exempt income included in the total income, tax expenses is Nil in the current and previous periods. The Company has not recognised any deferred tax asset in respect of unabsorbed depreciation / brought forward losses and other temporary differences in accordance with Ind AS 12 "Income Taxes" in the absence of reasonable certainty that probable taxable profit will be available, against which the deductible temporary difference can be utilised.
- 5 The Company has entered into a barter arrangement with vendors wherein the vendors are allowed to cultivate pineapple in few rubber estates with a condition that these vendors are to bear the cost of replanting of rubber plants in these estates, in lieu of cultivation rent otherwise payable by vendors to the Company. The transaction price in the above arrangement has been accounted at fair value as per Ind AS 115, "Revenue from contracts with customers". The revenue recognised in the financial results during the period ended 31 December 2023 is ₹ 372.51 lakhs (₹ 354.75 lakhs for the period ended 31 December 2022).
- 6 Prior period comparatives have been regrouped / reclassified wherever necessary to conform to the presentation in the current period and are compliant with Ind AS. The management has exercised necessary due diligence to ensure that the financial results give a true and fair view.
- 7 The above financial results have been reviewed by the Audit Committee and approved by the Board of Directors in their respective meetings held on 09 February 2024.

Kochi
09 February 2024

For **HARRISONS MALAYALAM LIMITED**



Venkitraman Anand
Whole Time Director
DIN: 07446834



Chertan M George
Director
DIN: 07916123





Harrisons Malayalam Limited

CIN:L01119KL1978PLC002947

Regd .Office : 24/1624 , Bristow Road, Kochi -682 003

Email: hmlcorp@harrisonsmalayalam.com Website: www.harrisonsmalayalam.com

(₹ in lakhs)

UNAUDITED STANDALONE SEGMENT WISE REVENUE, RESULTS AND CAPITAL EMPLOYED							
Sl. No.	Particulars	Quarter ended			Nine months ended		Year ended
		31-Dec-23 Unaudited	30-Sep-23 Unaudited	31-Dec-22 Unaudited	31-Dec-23 Unaudited	31-Dec-22 Unaudited	31-Mar-23 Audited
1	Segment revenue						
	Tea	6,077.02	5,093.87	6,247.26	16,025.86	17,249.96	22,292.63
	Rubber	6,781.32	7,060.19	6,909.82	18,560.27	19,562.18	26,112.65
	Others	97.13	19.38	49.11	127.68	72.36	271.31
	Total	12,955.47	12,173.44	13,206.19	34,713.81	36,884.50	48,676.59
	Less : Inter segment revenue	-	-	-	-	-	-
	Net revenue from operations	12,955.47	12,173.44	13,206.19	34,713.81	36,884.50	48,676.59
2	Segment results						
	Tea	(353.36)	(696.06)	(133.42)	(887.50)	(510.43)	(1,108.06)
	Rubber	1,277.28	814.43	1,090.48	1,976.82	3,080.02	3,822.95
	Others	79.45	1.81	30.61	108.03	68.99	279.18
	Total	1,003.37	120.18	987.67	1,197.35	2,638.58	2,994.07
	Less : Interest expense	335.71	340.99	314.67	978.91	911.28	1,223.34
	Add : Unallocable income	0.17	6.17	0.22	7.38	5.94	7.02
	Profit before tax	667.83	(214.64)	673.22	225.82	1,733.24	1,777.75
3	Segment assets (A)						
	Tea	32,059.17	31,956.82	29,781.45	32,059.17	29,781.45	28,702.02
	Rubber	15,718.66	15,725.05	14,848.60	15,718.66	14,848.60	14,858.78
	Others	821.14	768.90	573.63	821.14	573.63	639.32
	Unallocated assets	290.19	263.80	589.58	290.19	589.58	326.58
	Total	48,889.16	48,714.57	45,793.26	48,889.16	45,793.26	44,526.70
4	Segment liabilities (B)						
	Tea	9,841.23	9,720.55	8,711.38	9,841.23	8,711.38	8,285.99
	Rubber	11,986.66	12,247.47	9,940.54	11,986.66	9,940.54	9,965.83
	Others	254.05	239.20	194.99	254.05	194.99	201.67
	Unallocated liabilities	11,351.46	11,589.47	11,273.94	11,351.46	11,273.94	10,453.43
	Total	33,433.40	33,796.69	30,120.85	33,433.40	30,120.85	28,906.92
5	Capital employed (A-B)						
	Tea	22,217.94	22,236.27	21,070.07	22,217.94	21,070.07	20,416.03
	Rubber	3,732.00	3,477.58	4,908.06	3,732.00	4,908.06	4,892.95
	Others	567.09	529.70	378.64	567.09	378.64	437.65
	Unallocable	(11,061.27)	(11,325.67)	(10,684.36)	(11,061.27)	(10,684.36)	(10,126.85)
	Total	15,455.76	14,917.88	15,672.41	15,455.76	15,672.41	15,619.78

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Independent Auditor's Review Report on Consolidated Unaudited Quarterly Financial Results and Year to Date Results of the Company pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended)

To the Board of Directors of Harrisons Malayalam Limited

1. We have reviewed the accompanying statement of unaudited consolidated financial results ('the Statement') of Harrisons Malayalam Limited ('the Holding Company') and its subsidiary Malayalam Plantations Limited (the Holding Company and its subsidiary together referred to as 'the Group'), for the quarter ended 31 December 2023 and the consolidated year to date results for the period 1 April 2023 to 31 December 2023, being submitted by the Holding Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended) ('Listing Regulations').
2. This Statement, which is the responsibility of the Holding Company's management and approved by the Holding Company's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, Interim Financial Reporting ('Ind AS 34'), prescribed under section 133 of the Companies Act, 2013 ('the Act'), and other accounting principles generally accepted in India and is in compliance with the presentation and disclosure requirements of Regulation 33 of the Listing Regulations. Our responsibility is to express a conclusion on the Statement based on our review.
3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, Review of Interim Financial Information Performed by the Independent Auditor of the Entity, issued by the Institute of Chartered Accountants of India. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with the Standards on Auditing specified under section 143(10) of the Act, and consequently, does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

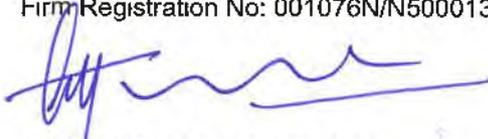
We also performed procedures in accordance with the SEBI Circular CIR/CFD/CMD1/44/2019 dated 29 March 2019 issued by the SEBI under Regulation 33 (8) of the Listing Regulation, to the extent applicable.



4. Based on our review conducted and procedures performed as stated in paragraph 3 above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in Ind AS 34, prescribed under section 133 of the Act, and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in accordance with the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended), including the manner in which it is to be disclosed, or that it contains any material misstatement.
5. We did not review the interim financial results of one subsidiary included in the Statement, whose financial information reflects total revenues of ₹ Nil and ₹ Nil, total net loss after tax of ₹ 0.15 lakhs and ₹ 0.51 lakhs, total comprehensive loss of ₹ 0.15 lakhs and ₹ 0.51 lakhs, for the quarter and year-to-date period ended on 31 December 2023, respectively, as considered in the Statement. These interim financial results have been reviewed by other auditors whose review report has been furnished to us by the management, and our conclusion in so far as it relates to the amounts and disclosures included in respect of the subsidiary is based solely on the review report of such other auditors and the procedures performed by us as stated in paragraph 3 above.

Our conclusion is not modified in respect of this matter with respect to our reliance on the work done by and the reports of the other auditors.

For Walker Chandiook & Co LLP
Chartered Accountants
Firm Registration No: 001076N/N500013



Krishnakumar Ananthasivan
Partner
Membership No. 206229
UDIN: 24206229BKGQXT7736



Place: Kochi
Date: 09 February 2024



Harrisons Malayalam Limited

CIN:L01119KL1978PLC002947

Regd. Office : 24/1624 , Bristow Road, Kochi -682 003

Email: hmlcorp@harrisonsmalayalam.com Website: www.harrisonsmalayalam.com

STATEMENT OF UNAUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED 31 DECEMBER 2023

(₹ in lakhs except per share data)

Sl. No.	Particulars	Quarter ended			Nine months ended		Year ended
		31-Dec-23 Unaudited	30-Sep-23 Unaudited	31-Dec-22 Unaudited	31-Dec-23 Unaudited	31-Dec-22 Unaudited	31-Mar-23 Audited
1	Income						
	(a) Revenue from operations	12,955.47	12,173.44	13,206.19	34,713.81	36,884.50	48,676.59
	(b) Other income	262.59	151.64	155.14	635.80	459.11	711.51
	Total income	13,218.06	12,325.08	13,361.33	35,349.61	37,343.61	49,388.10
2	Expenses						
	(a) Cost of materials consumed	2,719.78	2,911.09	3,007.07	7,649.41	8,365.58	10,864.30
	(b) Purchase of stock-in-trade	1,012.72	1,078.89	662.35	3,429.02	2,329.29	3,447.42
	(c) Changes in inventories of finished goods, work in progress and stock-in-trade	(64.26)	(873.85)	(80.54)	(2,504.66)	(1,517.86)	(122.44)
	(d) Employee benefits expense	4,935.72	5,212.73	4,989.61	14,479.96	14,082.31	17,796.89
	(e) Finance costs	335.71	340.99	314.67	978.91	911.28	1,223.34
	(f) Depreciation and amortisation expense	139.27	128.67	107.94	385.41	292.63	436.09
	(g) Other expenses	3,471.44	3,741.41	3,687.46	10,706.25	11,147.89	13,965.86
	Total expenses	12,550.38	12,539.93	12,688.56	35,124.30	35,611.12	47,611.46
3	Profit / (loss) before exceptional items and tax (1 - 2)	667.68	(214.85)	672.77	225.31	1,732.49	1,776.64
4	Exceptional items	-	-	-	-	-	-
5	Profit / (loss) before tax (3 - 4)	667.68	(214.85)	672.77	225.31	1,732.49	1,776.64
6	Tax expenses (Refer note 4)	-	-	-	-	-	-
7	Profit / (loss) for the period / year after tax (5 - 6)	667.68	(214.85)	672.77	225.31	1,732.49	1,776.64
8	Other comprehensive income / (loss) (net of tax expense)						
	(i) Items that will not be reclassified to profit or loss	(129.94)	(246.30)	46.21	(389.83)	138.63	41.49
	(ii) Items that will be reclassified subsequently to profit or loss	-	-	-	-	-	-
	Other comprehensive income / (loss) (net of tax expense)	(129.94)	(246.30)	46.21	(389.83)	138.63	41.49
9	Total comprehensive income / (loss) for the period / year (7 + 8)	537.74	(461.15)	718.98	(164.52)	1,871.12	1,818.13
10	Paid up equity share capital (Face value of ₹ 10 / share)	1,845.43	1,845.43	1,845.43	1,845.43	1,845.43	1,845.43
11	Other equity						13,771.41
12	Earnings per share						
	(a) Basic (₹)	3.62	(1.16)	3.65	1.22	9.39	9.63
	(b) Diluted (₹)	3.62	(1.16)	3.65	1.22	9.39	9.63

Not annualised

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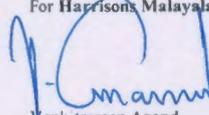


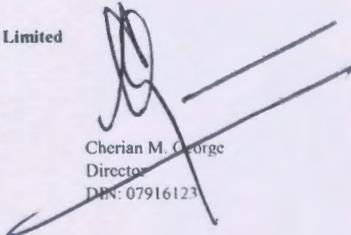
Notes:

- 1 These unaudited consolidated financial results have been prepared in accordance with Indian Accounting Standards (Ind AS) prescribed under Section 133 of the Companies Act, 2013 read with the relevant rules thereunder and in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended
- 2 Cost of materials consumed represents cost of green leaf, latex and tea used for blending, purchased from others.
- 3 The Group's core business is production of natural rubber and tea. The operations are conducted through plantation estates and factories based in Kerala and Tamil Nadu. The Group has considered business segments as the primary segment. The business segments are tea, rubber and others which have been identified taking into account the organisational structure as well as the differing risks and returns of these segments. The results for rubber segment includes income from sale of rubber trees.
- 4 With effect from 31 March 2020, the Holding Company elected to exercise the option permitted under section 115BAA, of Income Tax Act, 1961. Due to the unabsorbed depreciation and carry forward losses of earlier years and certain exempt income included in the total income, tax expenses is Nil in the current and previous periods. The Group has not recognised any deferred tax asset in respect of unabsorbed depreciation / brought forward losses and other temporary differences in accordance with Ind AS 12 "Income Taxes" in the absence of reasonable certainty that probable taxable profit will be available, against which the deductible temporary difference can be utilised.
- 5 The Group has entered into a barter arrangement with vendors wherein the vendors are allowed to cultivate pineapple in few rubber estates with a condition that these vendors are to bear the cost of replanting of rubber plants in these estates, in lieu of cultivation rent otherwise payable by vendors to the Group. The transaction price in the above arrangement has been accounted at fair value as per Ind AS 115, "Revenue from contracts with customers". The revenue recognised in the financial results during the period ended 31 December 2023 is ₹ 372.51 lakhs (₹ 354.75 lakhs for the period ended 31 December 2022).
- 6 Prior period comparatives have been regrouped / reclassified wherever necessary to conform to the presentation in the current period and are compliant with Ind AS. The management has exercised necessary due diligence to ensure that the financial results give a true and fair view.
- 7 The above financial results have been reviewed by the Audit Committee and approved by the Board of Directors in their respective meetings held on 09 February 2024.

Kochi
09 February 2024

For **Harrissons Malayalam Limited**


Venkitraman Anand
Whole Time Director
DIN: 07446834


Cherian M. George
Director
DIN: 07916123





Harrisons Malayalam Limited

CIN:L01119KL1978PLC002947

Regd .Office : 24/1624 , Bristow Road, Kochi -682 003

Email: hmlcorp@harrisonsmalayalam.com Website: www.harrisonsmalayalam.com

(₹ in lakhs)

UNAUDITED CONSOLIDATED SEGMENT WISE REVENUE, RESULTS AND CAPITAL EMPLOYED							
Sl. No.	Particulars	Quarter ended			Nine months ended		Year ended
		31-Dec-23 Unaudited	30-Sep-23 Unaudited	31-Dec-22 Unaudited	31-Dec-23 Unaudited	31-Dec-22 Unaudited	31-Mar-23 Audited
1	Segment revenue						
	Tea	6,077.02	5,093.87	6,247.26	16,025.86	17,249.96	22,292.63
	Rubber	6,781.32	7,060.19	6,909.82	18,560.27	19,562.18	26,112.65
	Others	97.13	19.38	49.11	127.68	72.36	271.31
	Total	12,955.47	12,173.44	13,206.19	34,713.81	36,884.50	48,676.59
	Less : Inter segment revenue	-	-	-	-	-	-
	Net revenue from operations	12,955.47	12,173.44	13,206.19	34,713.81	36,884.50	48,676.59
2	Segment results						
	Tea	(353.36)	(696.07)	(133.42)	(887.50)	(510.43)	(1,108.06)
	Rubber	1,277.28	814.43	1,090.48	1,976.82	3,080.02	3,822.95
	Others	79.30	1.61	30.16	107.52	68.24	278.07
	Total	1,003.22	119.97	987.22	1,196.84	2,637.83	2,992.96
	Less : Interest expense	335.71	340.99	314.67	978.91	911.28	1,223.34
	Add : Unallocable income	0.17	6.17	0.22	7.38	5.94	7.02
	Profit before tax	667.68	(214.85)	672.77	225.31	1,732.49	1,776.64
3	Segment assets (A)						
	Tea	32,059.17	31,956.82	29,781.45	32,059.17	29,781.45	28,702.02
	Rubber	15,718.66	15,725.05	14,848.60	15,718.66	14,848.60	14,858.78
	Others	817.80	765.77	571.63	817.80	571.63	636.56
	Unallocated assets	290.19	263.80	589.27	290.19	589.27	326.58
	Total	48,885.82	48,711.44	45,790.95	48,885.82	45,790.95	44,523.94
4	Segment liabilities (B)						
	Tea	9,841.23	9,720.55	8,711.38	9,841.23	8,711.38	8,285.99
	Rubber	11,986.66	12,247.47	9,940.54	11,986.66	9,940.54	9,965.83
	Others	254.14	239.36	195.26	254.14	195.26	201.85
	Unallocated liabilities	11,351.46	11,589.47	11,273.94	11,351.46	11,273.94	10,453.43
	Total	33,433.49	33,796.85	30,121.12	33,433.49	30,121.12	28,907.10
5	Capital employed (A-B)						
	Tea	22,217.94	22,236.27	21,070.07	22,217.94	21,070.07	20,416.03
	Rubber	3,732.00	3,477.58	4,908.06	3,732.00	4,908.06	4,892.95
	Others	563.66	526.41	376.37	563.66	376.37	434.71
	Unallocable	(11,061.27)	(11,325.67)	(10,684.67)	(11,061.27)	(10,684.67)	(10,126.85)
	Total	15,452.33	14,914.59	15,669.83	15,452.33	15,669.83	15,616.84

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